

**CITY OF NATCHITOCHEs, LOUISIANA**

**ANNUAL FINANCIAL REPORT**

**MAY 31, 2003**

City of Natchitoches, Louisiana  
Annual Financial Report  
May 31, 2003

TABLE OF CONTENTS

	<u>Exhibit</u>	<u>Page</u>
Independent Auditors' Report	---	1-2
<u>General Purpose Financial Statements (Combined Statements-Overview)</u>		
Combined Balance Sheet-All Fund Types and Account Groups	A	4
Combined Statement of Revenues, Expendi- tures and Changes in Fund Balances- All Governmental Fund Types	B	5
Combined Statement of Revenues, Expendi- tures and Changes in Fund Balances-Budget (GAAP Basis) and Actual- General, Special Revenue, Debt Service and Capital Project Fund Types	C	6
Statement of Revenues, Expenses and Changes in Retained Earnings- Proprietary Fund Type	D	7
Statement of Cash Flows-Proprietary Fund Type	E	8
Notes to Financial Statements	---	10-27
<u>Financial Schedules of the Individual Funds and the Account Groups</u>		
General Fund: Balance Sheet	F-1	30
Schedule of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual	F-2	31
Schedule of Revenues-Budget (GAAP Basis) and Actual	F-3	32-33
Schedule of Expenditures-Budget (GAAP Basis) and Actual	F-4	34-40

City of Natchitoches, Louisiana  
Annual Financial Report  
May 31, 2003

TABLE OF CONTENTS

	<u>Exhibit</u>	<u>Page</u>
Schedule of Other Financing Sources (Uses)-Budget (GAAP Basis) and Actual	F-5	41
Special Revenue Funds:		
Combining Balance Sheet	G-1	44-46
Combining Schedule of Revenues, Expenditures and Changes in Fund Balance	G-2	47-49
Schedule of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual-		
Airport Grant Fund	G-3	50
Hazard Tax Fund	G-4	51
Police Sales Tax Fund	G-5	52
Employee Benefits Fund	G-6	53
Workman's Compensation Fund	G-7	54
DWI Grant Fund	G-8	55
Drug Recovery Fund	G-9	56
Multi-Drug Task Force	G-10	57
Drug Free Natchitoches Grant	G-11	58
STOP Grant	G-12	59
DARE Grant Fund	G-13	60
Prisoner Bond Release Fund	G-14	61
911 Grant	G-15	62
Animal Shelter Fund	G-16	63
MLK Recreation Center	G-17	64
Litter Abatement Fund	G-18	65
Liability Insurance Fund	G-19	66
Main Street Promotions	G-20	67
Main Street Music	G-21	68
Division of Arts Grant	G-22	69
Main Street Assessment	G-23	70
NHDDC – Flower Baskets	G-24	71
NHDDC – Sidewalks Project	G-25	72
NHDDC – Christmas Project	G-26	73
LA Endowment for Humanities Fund	G-27	74
SRAC Arts Grant Fund	G-28	75
LAMA Conference Fund	G-29	76
DCRT Retirement Development	G-30	77
DCRT Louisiana Purchase	G-31	78
NCPTT Heritage Education	G-32	79
Cane River Green Market	G-33	80

City of Natchitoches, Louisiana  
Annual Financial Report  
May 31, 2003

TABLE OF CONTENTS

	<u>Exhibit</u>	<u>Page</u>
Debt Service Funds:		
Balance Sheet	H-1	82
Schedule of Revenues, Expenditures and Changes in Fund Balance	H-2	83
Schedule of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP Basis) and Actual- Sales Tax - DEQ	H-3	84
Capital Projects Funds:		
Combining Balance Sheet	I-1	87-88
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances	I-2	89-90
Schedule of Revenues, Expenditures and Changes in Fund Balance-Budget (GAAP) Basis) and Actual-		
Sales Tax Fund	I-3	91
Water Plant Fund	I-4	92
LCDBG Streets	I-5	93
Raw Water Supply Fund	I-6	94
LCDBG Sewer Grant Fund	I-7	95
LCDBG Alliance	I-8	96
State of LA – Capital Projects	I-9	97
Trane Project Grant Fund	I-10	98
EDAP Alliance Grant	I-11	99
Facility Planning Alliance Fund	I-12	100
Convention Center Fund	I-13	101
RDF Front Street	I-14	102
DOTD Trans Equity – Sidewalks	I-15	103
Water & Light Capital Improvements Fund	I-16	104
Street Improvement Fund	I-17	105
Capital Improvements Fund	I-18	106
FEMA Fire Act Fund	I-19	107
LLEBG Grant Fund	I-20	108
Main Street Façade Grant	I-21	109
DOTD/FAA Grant Fund	I-22	110
FAA/DOTD Airport Runways	I-23	111
DOTD Gateway Enhancement	I-24	112
Town South Flood Control	I-25	113
NHDDC Projects Fund	I-26	114

City of Natchitoches, Louisiana  
Annual Financial Report  
May 31, 2003

TABLE OF CONTENTS

	<u>Exhibit</u>	<u>Page</u>
Enterprise Fund:		
Balance Sheet	J-1	116-117
Schedule of Operating Revenues and Expenses	J-2	118-119
Fiduciary Fund Type:		
Agency Fund-		
Cash Bond Fund		
Balance Sheet	K-1	121
Schedule of Changes in Assets and Liabilities	K-2	122
General Fixed Assets Account Group:		
Schedule of Changes in General Fixed Assets	L	124
General Long-Term Debt Account Group:		
Schedule of General Long-Term Debt	M-1	126
Schedule of Changes in General Long-Term Debt	M-2	127
<u>Compliance, Internal Control and Other Grant Information</u>		
Report on Compliance and on Internal Control over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	N	129-130
Report on Compliance with Requirements Applicable to Each Major Program and Internal Control over Compliance in Accordance with OMB Circular A-133	O	131-132
Schedule of Findings and Questioned Costs	P	133-135
Summary Schedule of Prior Audit Findings	Q	136
Management's Corrective Action Plan	R	137-138
Schedule of Expenditures of Federal Awards	S	139
Notes to the Schedule of Expenditures of Federal Awards	T	140

# **Johnson, Thomas & Cunningham**

## **Certified Public Accountants**

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### **INDEPENDENT AUDITORS' REPORT**

To the City Council of  
Natchitoches, Louisiana

We have audited the accompanying general purpose financial statements of the City of Natchitoches, Louisiana, as of and for the year ended May 31, 2003, as listed in the table of contents. These general purpose financial statements are the responsibility of the management of the City of Natchitoches. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the City of Natchitoches, Louisiana, as of May 31, 2003, and the results of its operations and the cash flows of its proprietary fund type for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated November 12, 2003, on our consideration of the City of Natchitoches' internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The accompanying financial information listed as "Schedules" and "Supplementary Information", including the Schedule of Expenditures of Federal Awards, which is required by U. S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, in the table of contents is presented for the purpose of additional analysis and is not a required part of the financial statements of the City of Natchitoches, Louisiana. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements, and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

The financial information for the preceding year, which is included for comparative purposes, was taken from the financial report for that year in which we expressed an unqualified opinion on the general purpose financial statements of the City of Natchitoches, Louisiana.

Johnson, Thomas & Cunningham

Johnson, Thomas & Cunningham, CPA's

November 12, 2003

Natchitoches, Louisiana

GENERAL PURPOSE FINANCIAL STATEMENTS  
(COMBINED STATEMENTS - OVERVIEW)



City of Natchitoches, Louisiana  
Combined Balance Sheet-All Fund Types and Account Groups  
May 31, 2003

	Governmental Fund Types			
	General	Special Revenue	Debt Service	Capital Project
	<u>Fund</u>	<u>Funds</u>	<u>Funds</u>	<u>Funds</u>
<u>Assets</u>				
Cash & Cash Equivalents	\$1,942,511	\$3,134,489	\$64,076	\$ 9,880,748
Receivables, net	455,607	160,317	0	241,526
Due from Other Funds	0	30,000	741	0
Due from Other Governmental Units	0	0	0	0
Prepaid Expenses	8,277	0	0	0
Inventories, at cost	0	0	0	0
Restricted Assets-				
Cash & Cash Equivalents	0	0	0	0
Land	0	0	0	0
Buildings	0	0	0	0
Equipment	0	0	0	0
Utility Plant, net	0	0	0	0
Amount Available for Debt Service	0	0	0	0
Amount to be Provided for Payment of Long-Term Debt	0	0	0	0
Long-Term Receivables	<u>0</u>	<u>0</u>	<u>0</u>	<u>334,822</u>
TOTAL ASSETS	<u>\$2,406,395</u>	<u>\$3,324,806</u>	<u>\$64,817</u>	<u>\$10,457,096</u>
<u>Liabilities</u>				
Cash Overdraft	\$ 0	\$ 135,708	\$ 0	\$ 248,769
Accounts Payable	907,636	438,899	0	1,292,811
Accrued Expenses	134,199	3,513	0	0
Due to Other Funds	10,000	0	0	741
Payable from Restricted Assets-				
Bond Principal	0	0	0	0
Customer's Deposits	0	0	0	0
Bonds Payable-				
General Obligation	0	0	0	0
Revenue Bonds	0	0	0	0
Cash Bonds Held	0	0	0	0
Compensated Absences	0	0	0	0
Other Liabilities	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL LIABILITIES	<u>\$1,051,835</u>	<u>\$ 578,120</u>	<u>\$ 0</u>	<u>\$ 1,542,321</u>
<u>Fund Equity</u>				
Contributed Capital	\$ 0	\$ 0	\$ 0	\$ 0
Investment in General Fixed Assets	0	0	0	0
Retained Earnings-				
Reserved for Bonds	0	0	0	0
Fund Balances-				
Unreserved-				
Designated	0	0	0	334,822
Undesignated	844,560	1,846,943	0	1,978,714
Deficit	0	(133,309)	0	(695,605)
Reserved	<u>510,000</u>	<u>1,033,052</u>	<u>64,817</u>	<u>7,296,844</u>
TOTAL FUND EQUITY	<u>\$1,354,560</u>	<u>\$2,746,686</u>	<u>\$64,817</u>	<u>\$ 8,914,775</u>
TOTAL LIABILITIES AND FUND EQUITY	<u>\$2,406,395</u>	<u>\$3,324,806</u>	<u>\$64,817</u>	<u>\$10,457,096</u>

See notes to financial statements.

Proprietary Fund Type Enterprise Fund	Fiduciary Fund Type Agency Fund	Account Groups		Totals (Memorandum Only)	
		General Fixed Assets	General Long-Term Debt	May 31, 2003	May 31, 2002
\$ 2,301,011	\$64,539	\$ 0	\$ 0	\$ 17,387,374	\$ 17,626,436
2,903,101	0	0	0	3,760,551	3,080,034
0	0	0	0	30,741	80,300
0	0	0	0	0	261
131,625	0	0	0	139,902	120,742
1,183,922	0	0	0	1,183,922	1,089,573
6,410,616	0	0	0	6,410,616	4,072,330
0	0	2,415,345	0	2,415,345	2,415,345
0	0	5,049,206	0	5,049,206	5,049,206
0	0	5,037,396	0	5,037,396	4,506,529
53,460,645	0	0	0	53,460,645	52,521,038
0	0	0	8,904,713	8,904,713	7,773,351
0	0	0	1,753,386	1,753,386	3,021,432
0	0	0	0	334,822	652,067
<u>\$66,390,920</u>	<u>\$64,539</u>	<u>\$12,501,947</u>	<u>\$10,658,099</u>	<u>\$105,868,619</u>	<u>\$102,008,644</u>
\$ 0	\$ 0	\$ 0	\$ 0	\$ 384,477	\$ 505,762
1,459,643	0	0	0	4,098,989	3,105,988
115,968	0	0	0	253,680	406,843
20,000	0	0	0	30,741	80,300
764,787	0	0	0	764,787	741,671
707,273	0	0	0	707,273	684,387
0	0	0	9,498,265	9,498,265	9,694,886
9,267,461	0	0	0	9,267,461	10,035,680
0	64,539	0	0	64,539	94,991
595,284	0	0	1,159,834	1,755,118	1,716,625
0	0	0	0	0	127,887
<u>\$12,930,416</u>	<u>\$64,539</u>	<u>\$ 0</u>	<u>\$10,658,099</u>	<u>\$ 26,825,330</u>	<u>\$ 27,195,020</u>
\$47,815,063	\$ 0	\$ 0	\$ 0	\$ 47,815,063	\$ 45,000,112
0	0	12,501,947	0	12,501,947	11,971,080
5,645,441	0	0	0	5,645,441	4,685,463
0	0	0	0	334,822	652,067
0	0	0	0	4,670,217	5,022,442
0	0	0	0	(828,914)	(290,891)
0	0	0	0	8,904,713	7,773,351
<u>\$53,460,504</u>	<u>\$ 0</u>	<u>\$12,501,947</u>	<u>\$ 0</u>	<u>\$ 79,043,289</u>	<u>\$ 74,813,624</u>
<u>\$66,390,920</u>	<u>\$64,539</u>	<u>\$12,501,947</u>	<u>\$10,658,099</u>	<u>\$105,868,619</u>	<u>\$102,008,644</u>

City of Natchitoches, Louisiana  
Combined Statement of Revenues, Expenditures, and Changes in Fund Balances-  
All Governmental Fund Types  
Year Ended May 31, 2003

	Governmental Fund Types				Totals	
	General	Special	Debt	Capital	(Memorandum Only)	
	Fund	Revenue	Service	Project	May 31,	May 31,
		Funds	Funds	Funds	2003	2002
<b>REVENUES:</b>						
Taxes	\$ 3,581,441	\$ 2,124,412	\$ 0	\$ 2,913,808	\$ 8,619,661	\$ 8,246,692
Licenses & Permits	688,865	0	0	0	688,865	670,955
Intergovernmental	435,416	141,422	0	1,106,323	1,683,161	3,110,476
Charges for Services	1,197,660	0	0	0	1,197,660	1,161,478
Fines & Forfeits	146,689	0	0	0	146,689	137,661
Miscellaneous	<u>385,686</u>	<u>411,114</u>	<u>966</u>	<u>365,592</u>	<u>1,163,358</u>	<u>1,915,520</u>
Total Revenues	<u>\$ 6,435,757</u>	<u>\$ 2,676,948</u>	<u>\$ 966</u>	<u>\$ 4,385,723</u>	<u>\$13,499,394</u>	<u>\$15,242,782</u>
<b>EXPENDITURES:</b>						
Current-						
General Government	\$ 2,160,573	\$ 492,029	\$ 0	\$ 170,256	\$ 2,822,858	\$ 3,638,421
Public Safety	4,713,091	815,285	0	22,484	5,550,860	4,872,347
Streets & Sanitation	2,098,338	11,888	0	326,615	2,436,841	2,251,435
Water, Sewer & Utilities	0	0	0	3,412,880	3,412,880	2,626,248
Economic Development	135,377	205,567	0	421,257	762,201	2,738,502
Health & Welfare	131,225	0	0	0	131,225	129,784
Recreation & Culture	662,208	19,917	0	0	682,125	604,829
Debt Service	<u>70,000</u>	<u>195,453</u>	<u>769,094</u>	<u>516,365</u>	<u>1,550,912</u>	<u>1,452,862</u>
Total Expenditures	<u>\$ 9,970,812</u>	<u>\$ 1,740,139</u>	<u>\$ 769,094</u>	<u>\$ 4,869,857</u>	<u>\$17,349,902</u>	<u>\$18,314,428</u>
Excess (Deficiency) of						
Revenues over Expenditures	<u>\$ (3,535,055)</u>	<u>\$ 936,809</u>	<u>\$ (768,128)</u>	<u>\$ (484,134)</u>	<u>\$ (3,850,508)</u>	<u>\$ (3,071,646)</u>
<b>OTHER FINANCING</b>						
<b>SOURCES (USES):</b>						
Operating Transfers In	\$ 3,735,651	\$ 203,054	\$ 769,824	\$ 1,305,780	\$ 6,014,309	\$ 6,487,855
Operating Transfers Out	(169,008)	(1,409,226)	0	(1,583,807)	(3,162,041)	(3,246,134)
Debt Proceeds	<u>0</u>	<u>247,491</u>	<u>0</u>	<u>666,617</u>	<u>914,108</u>	<u>627,783</u>
Total Other Financing	<u>\$ 3,566,643</u>	<u>\$ (958,681)</u>	<u>\$ 769,824</u>	<u>\$ 388,590</u>	<u>\$ 3,766,376</u>	<u>\$ 3,869,504</u>
Excess (Deficiency) of Revenues						
and Other Sources over Expen-						
ditures and Other Uses	\$ 31,588	\$ (21,872)	\$ 1,696	\$ (95,544)	\$ (84,132)	\$ 797,858
Fund Balances-Beginning of Year	<u>1,322,972</u>	<u>2,768,558</u>	<u>63,121</u>	<u>9,010,319</u>	<u>13,164,970</u>	<u>12,367,112</u>
Fund Balances-End of Year	<u>\$ 1,354,560</u>	<u>\$ 2,746,686</u>	<u>\$ 64,817</u>	<u>\$ 8,914,775</u>	<u>\$13,080,838</u>	<u>\$13,164,970</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Combined Statement of Revenues, Expenditures and Changes in Fund Balances-  
Budget (GAAP Basis) and Actual  
General, Special Revenue, Debt Service and Capital Project Fund Types  
Year Ended May 31, 2003

	General Fund			Special Revenue Funds		
	Budget	Actual	Variance- Favorable (Unfavorable)	Budget	Actual	Variance- Favorable (Unfavorable)
REVENUES:						
Taxes	\$ 3,155,500	\$ 3,581,441	\$ 425,941	\$ 1,690,000	\$ 2,124,412	\$ 434,412
Licenses & Permits	588,675	688,865	100,190	0	0	0
Intergovernmental	400,012	435,416	35,404	189,817	141,422	(48,395)
Charges for Services	1,158,000	1,197,660	39,660	0	0	0
Fines & Forfeits	154,000	146,689	(7,311)	0	0	0
Miscellaneous	<u>463,000</u>	<u>385,686</u>	<u>(77,314)</u>	<u>448,052</u>	<u>411,114</u>	<u>(36,938)</u>
Total Revenues	<u>\$ 5,919,187</u>	<u>\$ 6,435,757</u>	<u>\$ 516,570</u>	<u>\$ 2,327,869</u>	<u>\$ 2,676,948</u>	<u>\$ 349,079</u>
EXPENDITURES:						
Current-						
General Government	\$ 2,334,771	\$ 2,160,573	\$ 174,198	\$ 525,000	\$ 492,029	\$ 32,971
Public Safety	4,926,974	4,713,091	213,883	623,224	815,285	(192,061)
Streets & Sanitation	1,920,366	2,098,338	(177,972)	32,549	11,888	20,661
Water, Sewer & Utilities	0	0	0	0	0	0
Economic Development	112,463	135,377	(22,914)	195,215	205,567	(10,352)
Health & Welfare	125,314	131,225	(5,911)	0	0	0
Recreation & Culture	558,733	662,208	(103,475)	8,395	19,917	(11,522)
Debt Service	<u>0</u>	<u>70,000</u>	<u>(70,000)</u>	<u>195,453</u>	<u>195,453</u>	<u>0</u>
Total Expenditures	<u>\$ 9,978,621</u>	<u>\$ 9,970,812</u>	<u>\$ 7,809</u>	<u>\$ 1,579,836</u>	<u>\$ 1,740,139</u>	<u>\$ (160,303)</u>
Excess (Deficiency) of						
Revenues over Expenditures	<u>\$ (4,059,434)</u>	<u>\$ (3,535,055)</u>	<u>\$ 524,379</u>	<u>\$ 748,033</u>	<u>\$ 936,809</u>	<u>\$ 188,776</u>
OTHER FINANCING						
SOURCES (USES):						
Operating Transfers In	\$ 3,884,434	\$ 3,735,651	\$(148,783)	\$ 25,000	\$ 203,054	\$ 178,054
Operating Transfers Out	(25,000)	(169,008)	(144,008)	(1,553,938)	(1,409,226)	144,712
Debt Proceeds	<u>0</u>	<u>0</u>	<u>0</u>	<u>247,491</u>	<u>247,491</u>	<u>0</u>
Total Other Financing	<u>\$ 3,859,434</u>	<u>\$ 3,566,643</u>	<u>\$(292,791)</u>	<u>\$(1,281,447)</u>	<u>\$ (958,681)</u>	<u>\$ 322,766</u>
Excess (Deficiency) of						
Revenues and Other						
Sources over Expendi-						
tures and Other Uses	\$ (200,000)	\$ 31,588	\$ 231,588	\$ (533,414)	\$ (21,872)	\$ 511,542
Fund Balances-Beginning of Year	<u>1,322,972</u>	<u>1,322,972</u>	<u>0</u>	<u>2,768,558</u>	<u>2,768,558</u>	<u>0</u>
Fund Balances-End of Year	<u>\$ 1,122,972</u>	<u>\$ 1,354,560</u>	<u>\$ 231,588</u>	<u>\$ 2,235,144</u>	<u>\$ 2,746,686</u>	<u>\$ 511,542</u>

See notes to financial statements.

Debt Service Funds			Capital Projects Funds		
<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)
\$ 0	\$ 0	\$ 0	\$ 2,600,000	\$ 2,913,808	\$ 313,808
0	0	0	0	0	0
0	0	0	1,663,132	1,106,323	(556,809)
0	0	0	0	0	0
0	0	0	0	0	0
<u>0</u>	<u>966</u>	<u>966</u>	<u>428,100</u>	<u>365,592</u>	<u>(62,508)</u>
<u>\$ 0</u>	<u>\$ 966</u>	<u>\$ 966</u>	<u>\$ 4,691,232</u>	<u>\$ 4,385,723</u>	<u>\$ (305,509)</u>
\$ 0	\$ 0	\$ 0	\$ 202,331	\$ 170,256	\$ 32,075
0	0	0	40,341	22,484	17,857
0	0	0	501,795	326,615	175,180
0	0	0	7,128,304	3,412,880	3,715,424
0	0	0	662,851	421,257	241,594
0	0	0	0	0	0
0	0	0	0	0	0
<u>804,211</u>	<u>769,094</u>	<u>35,117</u>	<u>527,236</u>	<u>516,365</u>	<u>10,871</u>
<u>\$ 804,211</u>	<u>\$ 769,094</u>	<u>\$ 35,117</u>	<u>\$ 9,062,858</u>	<u>\$ 4,869,857</u>	<u>\$ 4,193,001</u>
<u>\$(804,211)</u>	<u>\$(768,128)</u>	<u>\$ 36,083</u>	<u>\$(4,371,626)</u>	<u>\$ (484,134)</u>	<u>\$ 3,887,492</u>
\$ 885,000	\$ 769,824	\$(115,176)	\$ 1,343,320	\$ 1,305,780	\$ (37,540)
0	0	0	(1,635,000)	(1,583,807)	51,193
<u>0</u>	<u>0</u>	<u>0</u>	<u>4,000,000</u>	<u>666,617</u>	<u>(3,333,383)</u>
<u>\$ 885,000</u>	<u>\$ 769,824</u>	<u>\$(115,176)</u>	<u>\$ 3,708,320</u>	<u>\$ 388,590</u>	<u>\$(3,319,730)</u>
\$ 80,789	\$ 1,696	\$ (79,093)	\$ (663,306)	\$ (95,544)	\$ 567,762
<u>63,121</u>	<u>63,121</u>	<u>0</u>	<u>9,010,319</u>	<u>9,010,319</u>	<u>0</u>
<u>\$ 143,910</u>	<u>\$ 64,817</u>	<u>\$ (79,093)</u>	<u>\$ 8,347,013</u>	<u>\$ 8,914,775</u>	<u>\$ 567,762</u>

City of Natchitoches, Louisiana  
Proprietary Fund Type  
Enterprise Fund

Statement of Revenues, Expenses and Changes in Retained Earnings  
Year Ended May 31, 2003

	<u>2003</u>	<u>2002</u>
OPERATING REVENUES:		
General Customers	\$23,203,397	\$21,429,082
Municipality	505,253	518,540
Service Charges & Penalties	395,522	363,862
Miscellaneous Revenue	140,781	235,724
Plant Rental	<u>961,772</u>	<u>1,643,519</u>
Total Operating Revenue	<u>\$25,206,725</u>	<u>\$24,190,727</u>
OPERATING EXPENSES:		
Production and Collection	\$14,668,709	\$14,285,888
Distribution and Treatment	3,088,976	2,920,393
Customer's Accounting & Collecting	720,727	671,216
Administrative and General	716,890	917,460
Depreciation	<u>1,827,864</u>	<u>1,753,025</u>
Total Operating Expenses	<u>\$21,023,166</u>	<u>\$20,547,982</u>
Operating Income	<u>\$ 4,183,559</u>	<u>\$ 3,642,745</u>
NON-OPERATING REVENUES AND EXPENSES:		
Interest Income	\$ 63,293	\$ 111,699
Interest Expense	(449,388)	(477,922)
Insurance Recovery	<u>14,782</u>	<u>18,194</u>
Total Non-operating Revenues and Expenses	<u>\$ (371,313)</u>	<u>\$ (348,029)</u>
Income Before Operating Transfers	<u>\$ 3,812,246</u>	<u>\$ 3,294,716</u>
OPERATING TRANSFERS IN (OUT):		
Water & Light Improvements	\$ (961,772)	\$ (1,645,670)
General Fund	(2,330,496)	(2,080,496)
Capital Projects Sales Tax	500,000	484,445
Liability Insurance Fund	<u>(60,000)</u>	<u>0</u>
Total Operating Transfers	<u>\$ (2,852,268)</u>	<u>\$ (3,241,721)</u>
NET INCOME	<u>\$ 959,978</u>	<u>\$ 52,995</u>
Retained Earnings – Beginning	<u>4,685,463</u>	<u>4,632,468</u>
Retained Earnings – Ending	<u>\$ 5,645,441</u>	<u>\$ 4,685,463</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Proprietary Fund Type  
Enterprise Fund

Statement of Cash Flows  
Year Ended May 31, 2003

	<u>2003</u>	<u>2002</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Operating Income for Year	\$ 4,183,559	\$ 3,642,745
Adjustment to Reconcile Net Income to		
Net Cash Provided by Operating Activities-		
Depreciation	1,827,864	1,753,025
Changes in Assets & Liabilities-		
(Increase) Decrease in Accounts Receivable	(633,623)	580,688
Increase (Decrease) in Due to Other Funds	16,675	(105,170)
Increase (Decrease) in Other Liabilities	(127,887)	279,420
Increase (Decrease) in Accounts Payable	418,308	1,085,436
Increase (Decrease) in Accrued Expenses	8,229	58,449
Increase (Decrease) in Customer's Deposits	22,886	23,372
(Increase) Decrease in Inventory	(94,349)	63,713
(Increase) Decrease in Prepaid Expenses	(10,883)	145,817
Increase (Decrease) in Compensated Absences	(21,444)	0
Net Cash Provided by Operating Activities	<u>\$ 5,589,335</u>	<u>\$ 7,527,495</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>		
Transfers To Other Funds	\$(2,852,268)	\$(3,241,721)
Insurance Recoveries	<u>14,782</u>	<u>18,194</u>
Net Cash Used by Non-capital Financing Activities	<u>\$(2,837,486)</u>	<u>\$(3,223,527)</u>
<b>CASH FLOWS FROM CAPITAL ACTIVITIES:</b>		
Capital Contributed	\$ 2,814,950	\$ 2,065,881
Interest Paid on Debts	(449,388)	(477,922)
Principal Paid on Debts	(745,102)	(731,013)
Acquisition & Construction of Capital Assets	(2,767,472)	(2,232,274)
Proceeds from Debt	<u>0</u>	<u>47,783</u>
Total Cash Flows from Capital Activities	<u>\$(1,147,012)</u>	<u>\$(1,327,545)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Interest Income	<u>\$ 63,293</u>	<u>\$ 111,699</u>
Net Increase (Decrease) in Cash & Cash Equivalents	\$ 1,668,130	\$ 3,088,122
Cash & Cash Equivalents at Beginning of Year	<u>7,043,497</u>	<u>3,955,375</u>
Cash & Cash Equivalents at End of Year	<u>\$ 8,711,627</u>	<u>\$ 7,043,497</u>
Components of Ending Cash-		
Operating	\$ 2,301,011	\$ 2,971,166
Bond Reserve Accounts	1,420,710	1,399,376
Customer Deposit Accounts	396,188	387,135
Interest and Redemption Accounts	<u>4,593,718</u>	<u>2,285,820</u>
Total	<u>\$ 8,711,627</u>	<u>\$ 7,043,497</u>

See notes to financial statements.

## NOTES TO FINANCIAL STATEMENTS



City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

**1. Summary of Significant Accounting Policies-**

The financial statements of the City of Natchitoches have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. Proprietary funds and similar component units apply Financial Accounting Standards Board (FASB) pronouncements and Accounting Principles Board (APB) opinions issued on or before November 30, 1989, unless the pronouncements conflict with or contradict GASB pronouncements, in which case GASB prevails. The more significant of the City's accounting policies are described below.

**Reporting Entity-**

The financial reporting entity consists of (a) the primary government, (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the primary government is not accountable, but for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Governmental Accounting Standards Board (GASB) Statement No. 14, "The Financial Reporting Entity" establishes criteria for determining which entities should be considered a component unit and, as such, part of the reporting entity for financial reporting purposes. The basic criteria are described below.

1. A potential component unit must have separate corporate powers that distinguish it as being legally separate from the primary government. These include the right to incur its own debt, levy its own taxes and charges, expropriate property in its own name, sue and be sued in its own name without recourse to a state or local government, and the right to buy, sell, lease and mortgage property in its own name.
2. The primary government must be financially accountable for a potential component unit. Financial accountability may exist as a result of the primary government appointing a voting majority of the potential component unit's governing body; their ability to impose their will on the potential component unit by significantly influencing the programs, projects, activities, or level of services performed by or provided by the potential component unit; or the existence of a financial benefit or burden. In addition, financial accountability may also exist as a result of a potential component unit being fiscally dependent on the primary government.

In some instances, the potential component unit should be included in the reporting entity (even when the criteria in No. 2 above are not met), if exclusion would render the reporting entity's financial statements incomplete or misleading.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

Primary government-

City of Natchitoches-The City operates under an elected Mayor/Council (5 members) administrative/legislative form of government. The City's operations include police and fire protection, streets and drainage, parks and recreation, certain social services, and general administration services. The City owns and operates one enterprise activity, a utilities system which generates and distributes electricity and provides water and sewer services. As required by generally accepted accounting principles, these financial statements present the City (the primary government) and its component units. The component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationships with the City.

Blended Component Units-

Natchitoches City Court and Natchitoches City Marshal-The day-to-day operations of City Court and the City Marshal are funded through the City's General Fund. The activities of these two entities are primarily for City residents. The agency funds of these two agencies are not shown in this report. Individual financial statements for the City Marshal and City Court may be obtained by writing P. O. Box 37, Natchitoches, Louisiana, 71458-0037.

Various other entities operate within the City of Natchitoches, and many of these include "Natchitoches" within their name. These entities are not considered as reportable component units within the City's financial statements since the City does not exercise control over them.

Fund Accounting-The accounts of the City of Natchitoches are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in the individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. Funds are classified into three categories: governmental, proprietary, and fiduciary. Each category, in turn, is divided into separate fund types as follows:

Governmental Funds-

General Fund

The General Fund is the general operating fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

Debt Service Funds

Debt service funds are used to account for accumulation of resources for and payment of general long-term debt principal, interest, and related costs.

Capital Projects Funds

Capital projects funds are used to account for the acquisition or construction of major capital facilities.

Proprietary Fund-

Enterprise Fund

The enterprise fund is used to account for operations (a) that are financed and operated in a manner similar to private business enterprise where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Fiduciary Fund-

Trust and Agency Funds

Trust and agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Fixed Assets and Long-Term Liabilities-

The accounting and reporting treatment applied to the fixed assets and long-term liabilities associated with a fund is determined by its measurement focus. All governmental funds are accounted for on a spending or "financial flow" measurement focus and only current assets and current liabilities are generally included on their balance sheets.

Fixed assets used in governmental fund type operations (general fixed assets) are accounted for in the General Fixed Assets Account Group, rather than in governmental funds. These assets are recorded as expenditures in the governmental fund types when purchased. The City has elected to not capitalize certain improvements other than buildings, including roads, bridges, sidewalks, and drainage improvements. No depreciation has been provided on general fixed assets.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

All fixed assets are valued at historical cost.

Long-term liabilities expected to be financed from governmental funds are accounted for in the General Long-Term Debt Account Group, not in the governmental funds.

The two account groups are not "funds". They are concerned only with the measurement of financial position and are not involved with measurement of results of operations.

The proprietary fund is accounted for on a cost of services or "capital maintenance" measurement focus, and all assets and all liabilities (whether current or noncurrent) are recorded on its balance sheet.

Depreciation of all exhaustible fixed assets used by the proprietary fund is charged as an expense against operations. Assets are shown at cost less an allowance for depreciation. Depreciation has been provided over the estimated useful lives of the assets, using the straight-line method. Accumulated depreciation at May 31, 2003, was \$19,691,467, and at May 31, 2002, was \$18,242,713. Estimated useful lives are as follows:

Buildings	50 years
Sewer System	50 years
Water & Utility	50 years
Vehicles & Equipment	6.67 years

All fixed assets of the utility fund are shown at historical cost.

#### Basis of Accounting-

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

All Governmental and Agency funds are accounted for using the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available as net current assets. Sales taxes are considered as "measurable" when in the hands of the Sales Tax Collector, and are recognized as revenue at that time. Ad valorem taxes are recognized as revenue in the year for which budgeted, that is, in the year in which such taxes are billed and collected. Other major revenues that are considered susceptible to accrual include earned grant revenues, charges for services, and interest earned on investments. Franchise fees, licenses and permits, and court fines are recognized when received because they are not objectively measurable.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. An exception to this general rule is that principal and interest on general long-term debt is recognized when due. Purchases of various operating supplies are regarded as expenditures at the time purchased.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

The proprietary fund is accounted for using the accrual basis of accounting, whereby revenues are recognized when they are earned and expenses are recognized when incurred. Utility revenues are billed on a cycle basis and are recognized in the month for which billed. Unbilled utility service receivables are recorded at year-end.

**Budgets and Budgetary Accounting-**

Annual budgets are adopted and recorded in the accounting records for all governmental type funds. The City follows these procedures in establishing the budgetary data reflected in these financial statements:

1. At least forty-five days prior to the beginning of each fiscal year, the Mayor submits to the City Council a proposed budget in the form required by the City's Charter.
2. At the meeting of the Council at which the operating budget is submitted, the Council orders a public hearing on the budget, and orders the official journal to publish at least ten days prior to such meeting, the time and place thereof, a general summary of the proposed budget, and the times and places where copies of the proposed budget are available for public inspection.
3. Adoption of the budget is required no later than the last regular meeting of the last month of the fiscal year prior to the fiscal year for which the budget pertains.
4. Formal budgetary integration is employed as a management control tool during the year. Funds in excess of the budgetary amounts cannot be obligated without the Finance Director's approval. Funds in excess of those budgeted for an entire department (or fund) cannot be obligated without the Mayor's approval. These procedures render control at the departmental/fund level.
5. The budget can be amended after adoption by the Mayor submitting an amended budget to the Council, and the adoption of the amended budget by the Council.
6. All budgetary appropriations lapse at the end of each fiscal year.
7. Budgets for the General, Special Revenue, Debt Service, and Capital Projects Funds are adopted on a basis consistent with generally accepted accounting principles as applied to governmental units.

Budget amounts shown in the financial statements are as originally adopted, or as amended with procedures required by the City's Charter.

**Encumbrances-**

Encumbrance accounting is not employed by the City of Natchitoches, Louisiana.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

Cash and Cash Investments-

The City has deposits in several types of highly liquid investment vehicles such as certificates of deposit. Since all of the City's cash is readily available, these deposits are listed in these statements as "Cash and Cash Equivalents". Under State law, the City may deposit funds in demand deposits, interest-bearing demand deposits, money market accounts, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana. The City may also purchase investments in securities backed by the full faith and credit of the United States Government.

Inventories-

Inventories of supplies in the proprietary fund are valued at cost (moving average).

Bad Debts-

Uncollectible amounts due for customer's utility receivables are recognized as bad debts through the establishment of an allowance account at the time information becomes available which would indicate the uncollectibility of the particular receivable. Allowance for bad debts at May 31, 2003 was \$125,000 and \$125,000 at May 31, 2002.

Unpaid Accumulated Vacation and Sick Pay-

Employees of the City earn vacation pay of 8 hours per month. At the end of each year, employees may carry forward all the vacation time earned but not taken during the preceding year. Unused vacation pay is paid to an employee upon retirement or resignation at hourly rates being earned by that employee upon separation.

Sick leave is accumulated at the rate of 8 hours per month, and any unused sick leave may be carried forward without limitation.

Upon separation from service, employees are paid unused vacation and sick leave up to 480 hours of each.

Short-Term Interfund Receivables/Payables-

During the course of operations, numerous transactions occur between the individual funds. These interfund receivables/payables are classified on the balance sheet as "Due from Other Funds" or "Due to Other Funds".

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

**Interfund Transactions-**

Quasi-external transactions are accounted for as revenues, expenditures, or expenses. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund, are recorded as expenditures/expenses in the reimbursing fund and as reductions of expenditures/expenses in the fund that is reimbursed.

All other interfund transactions, except quasi-external transactions and reimbursements, are reported as transfers. Non-recurring or non-routine permanent transfers of equity are reported as residual equity transfers. All other interfund transfers are reported as operating transfers.

**Restricted Assets-**

Certain resources of the Utility Fund are classified as restricted assets on the balance sheet because their use is limited by bond ordinances, or because they represent customers' deposits being held by the fund.

**Fund Equity-**

Contributed capital is recorded in the proprietary fund to present capital grants or contributions from other governmental agencies or other funds. Reserves represent those portions of fund equity appropriated for expenditure or legally segregated for a specific future use. Designated fund balances represent plans for future use of financial resources.

**Total Columns on Combined Statements - Overview-**

Total columns on the combined statements - overview are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

**2. Bond Issuance Costs-**

Bond discounts and issuance costs are shown as expenditures in the current period for governmental fund types. For the proprietary fund, these costs are amortized over the life of the bond issue to which they relate.

**3. Ad Valorem Taxes-**

The City levies taxes on real and business personal property located within the boundaries of the City. Property taxes are levied by the City on property values assessed by the Natchitoches Parish Tax Assessor and approved by the State of Louisiana Tax Commission.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

The Natchitoches Tax Commission bills and collects property taxes for the City. Collections are remitted to the City monthly. The City recognizes property tax revenues when levied.

Property Tax Calendar

Assessment date	January 1, 2002
Levy date	June 30, 2002
Tax bills mailed	October 15, 2002
Total taxes are due	December 31, 2002
Penalties & interest added	January 31, 2003
Lien date	January 31, 2003
Tax sale	May 15, 2003

For the year ended May 31, 2003, taxes of 17.03 mills were levied on property with an assessed valuation totaling \$66,400,580, and were dedicated as follows:

General Corporate Purposes	7.03 mills
Special Taxes	10.00 mills

Total taxes collected were \$1,126,370 after small adjustments were made to the original tax roll. A tax sale was held on May 15, 2003, and most uncollected taxes were collected on that date. Uncollected taxes average less than 2% of total taxes levied, and no provision for uncollectibles is made.

The five largest taxpayers, and their assessed valuation are as follows:

<u>Taxpayer</u>	<u>Assessed Value</u>
Conagra Poultry	\$ 3,954,970
Alliance Compressors	3,565,100
BellSouth Communications	3,445,830
Exchange Bank	1,567,300
City Bank	<u>1,383,360</u>
Total	<u>\$13,916,560</u>

#### 4. Restricted Assets-Proprietary Fund Type-

Restricted assets of the Utility Fund were applicable to the following at May 31, 2003 and 2002:

	<u>2003</u>	<u>2002</u>
Bond Reserve Account	\$1,420,710	\$1,399,376
Customer's Deposit Account	396,188	387,135
Bond Interest & Redemption Account	4,593,718	<u>2,285,820</u>
Total	<u>\$6,410,616</u>	<u>\$4,072,331</u>



City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

## 5. Fixed Assets-

A summary of changes in general fixed assets follows:

	Balance <u>6-1-02</u>	<u>Additions</u>	<u>Deletions</u>	Balance <u>5-31-03</u>
Land	\$ 2,415,345	\$ 0	\$ 0	\$ 2,415,345
Buildings	5,049,206	0	0	5,049,206
Equipment	<u>4,506,529</u>	<u>807,636</u>	<u>276,769</u>	<u>5,037,396</u>
Total	<u>\$11,971,080</u>	<u>\$807,636</u>	<u>\$276,769</u>	<u>\$12,501,947</u>

A summary of proprietary fund property, plant, and equipment at May 31, 2003 follows:

	<u>Utility Fund</u>
Vehicles	\$ 757,527
Furniture & Fixtures	313,036
Equipment	9,398,527
Electrical Plant and System	10,884,771
Sewer Plant and System	29,989,184
Water Plant and System	19,750,735
Buildings	1,368,423
Land	<u>689,908</u>
Sub-Total	\$73,152,111
Less: Accumulated Depreciation	<u>19,691,467</u>
Total	<u>\$53,460,644</u>

## 6. Long-Term Debt-

General Obligation-The City has two outstanding bond obligations issued by the Sales Tax Fund to help with the construction of a new waste water treatment plant. The bonds are payable through the Department of Environmental Quality, and are financed by the 1% Sales Tax collected by the Sales Tax Fund. During the year ended May 31, 1998, the City also issued certificates of indebtedness for \$2,000,000 to be used for the purchase of plant and equipment for a new industry to be brought to the City. The industry is now in place, and is repaying this amount to the City. This receivable is shown as "Long-Term Receivable" in the Trane Project Grant Fund, and the debt is being paid by this fund. These certificates are payable to Bank One, and are secured by the excess revenues of the General Fund. The City also issued \$1,800,000 certificates of indebtedness in 1995 for utility system improvements. The Water and Light Capital Improvements Fund is actually making the interest and principal payments on these certificates, and the debt service expenditures are shown in that fund. For the year ended May 31, 2003, the City has incurred a new revenue bond obligation, payable through the Department of Environmental Quality, and paid from the Sales Tax Fund.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

During the year ended May 31, 1998, the City issued \$1,000,000 certificates of indebtedness to move City Hall, move the police department, and move City Court. These certificates are being repaid by the Sales Tax - Police Fund. Although three of these debt issues were used for improvements to the proprietary fund, they are being financed by sources other than the proprietary fund's revenues, and are classified as general obligation debt. For the year ended May 31, 2001, the City entered into an agreement with Government Capital Corporation for the purchase of a fire truck in the amount of \$223,621. The payments will be for a ten-year period with the first payment due on July 1, 2001. The payments for this agreement are made from the Hazard Tax Fund.

During the year ended May 31, 2002, the City entered into an agreement with the Natchitoches Parish School Board for the purchase of a building in the amount of \$400,000, with annual payments of \$50,000 for eight years. In addition, the City entered into a lease/purchase agreement with Broadmoor Shopping Center, Inc. for a building in the amount of \$250,000 with \$20,000 being paid in 2002 and 2003 with a final payment of \$210,000.

For the year ended May 31, 2003, the City entered into an agreement with SunTrust Corporation for the purchase of a fire truck in the amount of \$247,491. The payments will be for a six-year period with the first payment due on August 23, 2002. The payments for this agreement are made from the Hazard Tax Fund.

Revenue Bonds-The City has issued several series of bonds for improvements to the utility system, and also to refund other bond issues. These bonds are secured by the revenues of the proprietary fund, and are reported within that fund.

Bonds outstanding at May 31, 2003, are as follows:

<u>Issue</u>	<u>Issue Date</u>	<u>Final Maturity Date</u>	<u>Interest Rates</u>	<u>Balance Outstanding</u>
General Obligation-				
Certificate of Indebtedness	03-03-95	09-03-04	6.05%	\$ 450,000
Certificate of Indebtedness	01-24-98	09-03-05	5.24%	770,000
Certificate of Indebtedness	08-28-98	08-28-08	5.15%	655,000
DEQ #1	01-03-93	01-03-12	5.00%	1,609,559
DEQ #2	01-03-95	01-03-14	4.00%	4,459,036
DEQ #6	08-15-02	01-01-23	3.95%	666,617
Debt-GCC	05-28-01	07-03-09	5.78%	169,166
Debt-SunTrust	07-23-02	08-23-08	3.55%	208,886
Due to Natchitoches Parish School Board	12-31-01	12-31-09	0.00%	300,000
Due to Broadmoor, Inc.	06-02-01	06-02-03	0.00%	<u>210,000</u>
Total General Obligation Debt				<u>\$9,498,264</u>

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

Revenue Bonds-				
Series 1993-B	03-03-93	12-03-13	2.35 - 5.37%	\$ 3,015,000
Series 1993-C	03-03-93	12-03-07	2.35 - 5.15%	820,000
DEQ #3	04-14-93	12-03-13	2.45%	2,900,839
DEQ #4	12-29-92	12-03-13	4.00%	1,931,410
DEQ #5	07-20-99	07-20-19	3.95%	<u>1,368,432</u>
Total Revenue Bonds				<u>\$10,035,681</u>
Total Bonds Payable				<u>\$19,533,945</u>

The annual debt service requirements to maturity of all bonds outstanding at May 31, 2003, including interest payments of \$4,728,515 are as follows:

Year Ending <u>May 31</u>	General <u>Obligation</u>	Revenue <u>Bonds</u>	<u>Total</u>
2004	\$ 1,746,847	\$ 1,166,098	\$ 2,912,945
2005	1,527,138	1,165,019	2,692,157
2006	1,292,897	1,162,868	2,455,765
2007	1,013,601	1,149,618	2,163,219
2008	1,013,314	1,118,113	2,131,427
2009-2012	3,353,808	4,232,453	7,586,261
2013-2021	<u>864,231</u>	<u>2,789,838</u>	<u>3,654,069</u>
Sub-total	\$10,811,836	\$12,784,007	\$23,595,843
*DEQ 6 not finalized at 5-31-03	<u>666,617</u>	<u>0</u>	<u>666,617</u>
Total	<u>\$11,478,453</u>	<u>\$12,784,007</u>	<u>\$24,262,460</u>

The following is a summary of changes in long-term debt for the year ended May 31, 2003:

	Balance <u>6-1-02</u>	<u>Additions</u>	Balance <u>Reduction</u>	Balance <u>5-31-03</u>
General Obligation	\$ 9,694,886	\$914,108	\$(1,110,730)	\$ 9,498,264
Revenue Bonds	10,777,351	0	(741,670)	10,035,681
Compensated Absences-				
General Fund	1,099,897	59,937	0	1,159,834
Utility Fund	<u>616,728</u>	<u>0</u>	<u>(21,444)</u>	<u>595,284</u>
Total	<u>\$22,188,862</u>	<u>\$974,045</u>	<u>\$(1,873,844)</u>	<u>\$21,289,063</u>

## 7. Dedication of Proceeds and Flow of Funds-Sales and Use Tax-

The City of Natchitoches levies two 1%, and one .5% sales and use tax. One of the 1% sales and use tax levies is dedicated to the General Fund, to be used as operating monies. Collections for 2003 were \$2,832,418. The .5% levy is dedicated to the Police Department. Collections for this levy were \$1,422,222.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

Proceeds of the other 1% tax are dedicated to the following purposes:

1. To pay the reasonable cost of the collection and administration of the tax.
2. To pay DEQ advances and to pay interest and principal on sales tax bonds to be issued to finance sewer construction.
3. Any excess after the above payments are made is dedicated and can be used for any one or more of the following: construction, extending, maintaining, and improving sewers and sewerage disposal works and waterworks facilities and purchasing and acquiring the necessary land, equipment and furnishings for the aforesaid public works.

The total collections for this 1% tax were \$2,832,230.

**8. Flow of Funds, Restriction on Use-Enterprise Fund-**

Under the terms of the bond indentures relating to Utility Revenue Bonds, all income and revenues (hereinafter referred to as revenue) of every nature, earned or derived from operations of the Utility System are pledged and dedicated to the retirement of said bonds, and are to be set aside into the following special accounts:

1. Out of revenue, to the "Operations and Maintenance Account", an amount sufficient to provide for expenses of the system.
2. Each month, there should be set aside into an account called the "Bond and Interest Redemption Fund", an amount constituting 1/12 of the next maturing yearly installment principal payment, and 1/6 of the next six month interest payment. These funds can only be used for payment of bond principal and interest.
3. There should also be set aside into a "Bond Reserve Account", an amount equal to 20% of the principal and interest payments required during the current fiscal year until there shall have been accumulated in the Reserve Account an amount equal to the maximum principal and interest requirements in any one maturity year. These monies may be used only for the payment of maturing bonds and interest for which sufficient funds are not on deposit in the "Bond and Interest Redemption Account".
4. Funds must also be set aside into a "Contingency Account" at the rate of 7% of the adjusted income of the Utility Fund. Money in this account may also be used to pay principal and interest on the bonds falling due at a time when there is not sufficient money for payment in the other bond funds. This fund can be used for major repairs to the system. The amount in the account should not be reduced below \$15,000. After the retirement of all the pre-1993 bonds, no payment is required to be made into this fund anytime the balance equals \$1,000,000.
5. All of the revenue received in any fiscal year and not required to be paid in such fiscal year into any of the above noted funds shall be regarded as surplus and may be used for any lawful purpose.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

## 9. Employment Retirement Systems-

Substantially all employees of the City of Natchitoches are members of the following statewide retirement systems: Municipal Employees Retirement System of Louisiana, Municipal Police Employees Retirement System of Louisiana, or Firefighters Retirement System of Louisiana. These systems are cost-sharing, multiple-employer defined benefit pension plans administered by separate boards of trustees. Pertinent information relative to each plan follows:

### A. Municipal Employees Retirement System of Louisiana (System)

*Plan Description.* The System is composed of two distinct plans, Plan A. and Plan B, with separate assets and benefit provisions. All employees of the municipality are members of Plan A.

All permanent employees working at least 35 hours per week who are not covered by another pension plan and are paid wholly or in part from municipal funds and all elected municipal officials are eligible to participate in the System. Under Plan A, employees who retire at or after age 60 with at least 10 years of creditable service, or at any age with at least 25 years of creditable service are entitled to a retirement benefit, payable monthly for life, equal to 3 percent of their final-average salary for each year of creditable service. Final-average salary is the employee's average salary over the 36 consecutive or joined months that produce the highest average. Employees who terminate with at least the amount of creditable service stated above, and do not withdraw their employee contributions, may retire at the ages specified above and receive the benefit accrued to their date of termination. The System also provides death and disability benefits. Benefits are established or amended by state statute.

The System issues an annual publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the Municipal Employees Retirement System of Louisiana, 7937 Office Park Boulevard, Baton Rouge, Louisiana 70809, or by calling (504) 925-4810.

*Funding Policy.* Under Plan A, members are required by state statute to contribute 9.25 percent of their annual covered salary and the City of Natchitoches is required to contribute at an actuarially determined rate. The current rate is 8.0 percent of annual covered payroll. Contributions to the System also include one-fourth of one percent (except Orleans and East Baton Rouge Parishes) of the taxes shown to be collectible by the tax rolls of each parish. These tax dollars are divided between Plan A and Plan B based proportionately on the salaries of the active members of each plan. The contribution requirements of plan members and the City of Natchitoches are established and may be amended by state statute. As provided by Louisiana Revised Statute 11:103, the employer contributions are determined by actuarial valuation and are subject to change each year based on the results of the valuation for the prior fiscal year. The City of Natchitoches' contributions to the System under Plan A for the years ending May 31, 2003, 2002 and 2001, were \$332,285, \$224,901, and \$218,870, respectively, equal to the required contributions for each year.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

B. Municipal Police Employees Retirement System of Louisiana (System)

*Plan Description.* All full-time police department employees engaged in law enforcement are required to participate in the System. Employees who retire with 25 years or more at any age, at or after age 50 with at least 20 years of creditable service or at or after age 55 with at least 12 years of creditable service are entitled to a retirement benefit, payable monthly for life, equal to 3 1/3 percent of their final-average salary for each year of creditable service. Final-average salary is the employee's average salary over the 36 consecutive or joined months that produce the highest average. Employees who terminate with at least the amount of creditable service stated above, and do not withdraw their employee contributions, may retire at the ages specified previously and receive the benefit accrued to their date of termination. The System also provides death and disability benefits. Benefits are established or amended by state statute.

The System issues an annual publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the Municipal Police Employees Retirement System of Louisiana, 8401 United Plaza Boulevard, Baton Rouge, Louisiana 70809-2250, or by calling (504) 929-7411.

*Funding Policy.* Plan members are required by state statute to contribute 7.50 percent of their annual covered salary and the City of Natchitoches is required to contribute at an actuarially determined rate. The current rate is 9.00 percent of annual covered payroll. The contribution requirements of plan members and the City of Natchitoches are established and may be amended by state statute. As provided by Louisiana Revised Statute 11:103, the employer contributions are determined by actuarial valuation and are subject to change each year based on the results of the valuation for the prior fiscal year. The City of Natchitoches' contributions to the System for the years ending May 31, 2003, 2002, and 2001, were \$153,166, \$159,039, and \$157,527, respectively, equal to the required contributions for each year.

C. Firefighters Retirement System of Louisiana

*Plan Description.* Membership in the Louisiana Firefighters Retirement System is mandatory for all full-time firefighters employed by a municipality, parish, or fire protection district that did not enact an ordinance before January 1, 1980, exempting itself from participation in the System. Employees are eligible to retire with 25 years or more at any age, at or after age 55 with at least 12 years of creditable service or at or after age 50 with at least 20 years of creditable service. Upon retirement, members are entitled to a retirement benefit, payable monthly for life, equal to 3 1/3 percent of their final-average salary for each year of creditable service, not to exceed 100 percent of their final-average salary. Final-average salary is the employee's average salary over the 36 consecutive or joined months that produce the highest average. Employees who terminate with at least 12 years of service and do not withdraw their employee contributions may retire at or after age 55 (or at or after age 50 with at least 20 years of creditable service at termination) and receive the benefit accrued to their date of termination. The System also provides death and disability benefits. Benefits are established or amended by state statute.

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

The System issues an annual publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the Firefighters Retirement System, Post Office Box 95095, Baton Rouge, Louisiana 70804, or by calling (504) 925-4060.

*Funding Policy.* Plan members are required by state statute to contribute 8.0 percent of their annual covered salary and the City is required to contribute at an actuarially determined rate. The current rate is 9.0 percent of annual covered payroll. The contribution requirements of plan members and the City of Natchitoches are established and may be amended by state statute. As provided by Louisiana Revised Statute 11:103, the employer contributions are determined by actuarial valuation and are subject to change each year based on the results of the valuation for the prior fiscal year. The City of Natchitoches' contributions to the System for the years ending May 31, 2003, 2002, and 2001, were \$116,264, \$103,008, and \$97,872, respectively, equal to the required contributions for each year.

#### 10. Pending Litigation-

Various lawsuits are presently pending against the City of Natchitoches. In cases where damages are being sought from the City, attorneys for the City are of the opinion that any judgments rendered in favor of the plaintiffs or payments resulting from compromise settlements, if any, will be within the limits of the various insurance coverages carried by the City.

#### 11. Cash and Investments-

Cash and investments are held separately by each of the City's funds. At May 31, 2003, cash and investments totaled \$23,413,513. Bank account balances at May 31, 2003, totaled \$24,727,555. Of the amounts held in commercial banks and savings and loan associations, \$600,000 was covered by federal depository insurance and \$20,128,820 was secured by pledged securities.

The City's cash and investments are categorized below to give an indication of the level of risk assumed by the City at May 31, 2003. Category 1 includes cash that is held by the City, cash and investments that are insured or registered, or investments held by the City or its brokers in the City's name. Category 2 would include uninsured and unregistered investments for which the securities are held by the broker's dealer's trust department or agent in the City's name. Category 3 would include uninsured or unregistered investments for which the securities are held by the broker or dealer, or by its trust department or agent, but not in the City's name.

	Category			Carrying
	1	2	3	Value
Cash-				
Petty Cash	\$ 2,471	\$0	\$0	\$ 2,471
Demand Deposits	18,132,632	0	0	18,132,632
Certificates of Deposit	1,996,188	0	0	1,996,188
Investments-				
U.S. Government				
Securities	<u>4,598,735</u>	<u>0</u>	<u>0</u>	<u>4,598,735</u>
Total	<u>\$24,730,026</u>	<u>\$0</u>	<u>\$0</u>	<u>\$24,730,026</u>

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

**12. Compensation of City Councilmen-**

A detail of compensation paid to individual councilmen for the year ended May 31, 2003 follows:

Don Mims	\$ 8,403
Jack McCain, Jr.	5,762
Lee Posey	5,762
Billy Evans	5,762
Sylvia Morrow	<u>5,762</u>
Total	<u>\$31,451</u>

**13. Contributed Capital-**

During the year, contributed capital changed in the following amounts:

Utility Fund-	
Contributed by Federal Grants	\$ 604,677
Contributed by municipality	2,210,273
Contributed Capital at May 31, 2002	<u>45,000,112</u>
Contributed Capital at May 31, 2003	<u>\$47,815,062</u>

**14. Interfund Receivables, Payables-**

	Interfund <u>Receivables</u>	Interfund <u>Payables</u>
General Fund	\$ 0	\$10,000
Special Revenue Funds-		
Liability Insurance	30,000	0
Capital Projects Funds-		
Water Plant Fund	0	741
Debt Service	741	0
Capital Improvements Fund	0	0
Enterprise Fund	<u>0</u>	<u>20,000</u>
Totals	<u>\$30,741</u>	<u>\$30,741</u>

**15. Lease Agreement-Waterworks District Number One-**

The City of Natchitoches has entered into a long-term lease agreement with Waterworks District Number 1 of Natchitoches Parish for a period of fifty years from 1980. This District was originally created to construct a water source, and furnish water to residents of Ward One of Natchitoches Parish, including those residents living within the City's boundaries. The agreement provides that the City operate the water system, including billing the consumers and collecting for services, furnishing all labor, materials, and equipment to operate and maintain the system. The agreement calls for the City to lease the water system from the Water District for an annual payment of \$3,600. The Waterworks District retains control of and responsibility for the water source.



City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

## 16. Fund Deficits-

The following individual funds have deficits in unreserved fund balance at May 31, 2003:

<u>Fund</u>	<u>Deficit Amount</u>
Special Revenue Funds-	
Airport Grant Fund	\$(129,514)
Multi-Drug Task Force	(795)
DCRT Retirement Development	(3,000)
Capital Projects Funds-	
Water Plant Fund	(690,225)
Raw Water Supply	(3,100)
LCDBG Sewer	(411)
Convention Center	(1,611)
DOTD/FAA Grant	(53)
NHDDC Projects	(205)
Total	<u>\$(828,914)</u>

The deficits will be funded by excess revenues or by transfers from other funds in future years.

## 17. Expenditures/Expenses- Actual and Budget-

The following individual funds have actual expenditures/expenses over budgeted expenditures/expenses for the year ended May 31, 2003:

<u>Fund</u>	<u>Budget</u>	<u>Actual</u>	<u>Unfavorable Variance</u>
Capital Improvements	\$ 0	\$ 1,147	\$ (1,147)
Airport Grant Fund	115,040	154,259	(39,219)
Water & Light	807,000	1,376,504	(569,504)
STOP Grant	40,000	46,131	(6,131)
DARE	0	18	(18)
Liability Insurance	110,000	121,278	(11,278)
Main Street Promotions	4,000	15,591	(11,591)
DCRT Louisiana Purchase	7,500	8,753	(1,253)
DOTD Trans Equity	0	47,738	(47,738)

City of Natchitoches, Louisiana  
Notes to Financial Statements  
May 31, 2003

**18. Receivables-**

The following is a summary of receivables at May 31, 2003:

<u>Class of Receivable</u>	<u>General Fund</u>	<u>Special Revenue Funds</u>	<u>Capital Projects Funds</u>	<u>Proprietary Funds</u>
Tax, Licenses & Permits-				
Sales & Use Tax	\$372,516	\$132,196	\$241,526	\$ 0
Licenses & Permits	43,401	0	0	0
Intergovernmental-				
Federal	0	0	0	0
State	200	26,808	0	0
Local	6,862	0	0	0
Other Receivables	<u>32,628</u>	<u>1,313</u>	<u>0</u>	<u>2,903,101</u>
Total	<u>\$455,607</u>	<u>\$160,317</u>	<u>\$241,526</u>	<u>\$2,903,101</u>

All receivables for the governmental funds are considered to be collectible, and no allowance for bad debt is used.

In addition, long-term receivables in the amount of \$334,822 are shown on the balance sheet. The Capital Projects-Trane Project Fund has a long-term receivable due from the local Trane/Alliance plant.

**19. Postemployment Benefits-**

On October 23, 1995, the City Council passed Resolution #111 approving a plan to continue paying one-half of the health insurance premiums for employees who worked for the City at least 20 years and that have reached age 50 at retirement until they have reached age 65. The plan went into effect on January 1, 1996. In 1998, this was changed to 60% of the total premium. Effective August 2000, the City, for employees leaving after this date, will pay 100% of the employee premium only, with the employee paying for any additional coverage. The City intends to fund these benefits on a "pay-as-you-go" basis. For the year ended May 31, 2003, this benefit cost \$74,857. Approximately 24 employees are receiving this benefit.

**20. Subsequent Events-**

In September 2003, the City issued \$2,000,000 of Utilities Revenue Bonds, Series 2003A and \$5,965,000 Utilities Revenue Refunding Bonds, Series 2003B. The \$2,000,000 Bonds Series 2003A are to be used for additions and improvements to the Utility System. The \$5,965,000 Bonds, Series 2003B will be used to refund the outstanding: (1) Utilities Revenue Bonds, Series 1993B; (2) Utilities Revenue Bonds, Series 1993C; (3) Utilities Revenue Bonds, Series 1993; (4) Certificates of Indebtedness, Series 1994; and (5) Certificates of Indebtedness, Series 1996.

FINANCIAL SCHEDULES OF THE INDIVIDUAL FUNDS  
AND THE ACCOUNT GROUPS

## GENERAL FUND

To account for resources traditionally associated with governments that are not required to be accounted for in another fund.

City of Natchitoches, Louisiana  
General Fund

Balance Sheet  
May 31, 2003 and 2002

	<u>2003</u>	<u>2002</u>
<u>Assets</u>		
Cash	\$1,942,511	\$2,140,613
Revenue Receivables	455,607	338,398
Due from Other Funds	0	3,325
Other Receivables	<u>8,277</u>	<u>261</u>
Total Assets	<u>\$2,406,395</u>	<u>\$2,482,597</u>
<u>Liabilities &amp; Fund Balance</u>		
Liabilities-		
Accounts Payable	\$ 907,636	\$ 862,202
Accrued Expenses	134,199	296,460
Due to Other Funds	<u>10,000</u>	<u>963</u>
Total Liabilities	<u>\$1,051,835</u>	<u>\$1,159,625</u>
Fund Balance-		
Unreserved-Undesignated	\$ 844,560	\$1,322,972
Reserved for Debt Service	<u>510,000</u>	<u>0</u>
Total Fund Balance	<u>\$1,354,560</u>	<u>\$1,322,972</u>
Total Liabilities & Fund Balance	<u>\$2,406,395</u>	<u>\$2,482,597</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
General Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Taxes	\$ 3,155,500	\$ 3,581,441	\$ 425,941	\$ 3,415,368
Licenses & Permits	588,675	688,865	100,190	670,955
Intergovernmental	400,012	435,416	35,404	455,603
Charges for Services	1,158,000	1,197,660	39,660	1,161,478
Fines & Forfeits	154,000	146,689	(7,311)	137,661
Miscellaneous	<u>463,000</u>	<u>385,686</u>	<u>(77,314)</u>	<u>313,436</u>
Total Revenues	\$ <u>5,919,187</u>	\$ <u>6,435,757</u>	\$ <u>516,570</u>	\$ <u>6,154,501</u>
EXPENDITURES:				
Current-				
General Government	\$ 2,334,771	\$ 2,160,573	\$ 174,198	\$ 2,321,237
Public Safety	4,926,974	4,713,091	213,883	4,468,656
Streets & Sanitation	1,920,366	2,098,338	(177,972)	1,949,844
Health & Welfare	125,314	131,225	(5,911)	129,784
Recreation & Culture	558,733	662,208	(103,475)	599,212
Economic Development	112,463	135,377	(22,914)	112,889
Debt Service	<u>0</u>	<u>70,000</u>	<u>(70,000)</u>	<u>0</u>
Total Expenditures	\$ <u>9,978,621</u>	\$ <u>9,970,812</u>	\$ <u>7,809</u>	\$ <u>9,581,622</u>
Excess (Deficiency) of Revenues over Expenditures	\$ (4,059,434)	\$ (3,535,055)	\$ 524,379	\$ (3,427,121)
OTHER FINANCING SOURCES (USES):				
Operating Transfers In	3,884,434	3,735,651	(148,783)	3,503,931
Operating Transfers Out	<u>(25,000)</u>	<u>(169,008)</u>	<u>(144,008)</u>	<u>(16,589)</u>
Excess (Deficiency) of Revenues and Other Sources over Expen- ditures and Other Uses	\$ (200,000)	\$ 31,588	\$ 231,588	\$ 60,221
Fund Balance-Beginning of Year	<u>1,322,972</u>	<u>1,322,972</u>	<u>0</u>	<u>1,262,751</u>
Fund Balance-End of Year	\$ <u>1,122,972</u>	\$ <u>1,354,560</u>	\$ <u>231,588</u>	\$ <u>1,322,972</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
General Fund

Schedule of Revenues-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Taxes-				
Cable TV Franchise	\$ 25,500	\$ 33,807	\$ 8,307	\$ 27,909
Atmos Franchise	250,000	168,669	(81,331)	141,445
Sales & Use Tax	2,450,000	2,913,996	463,996	2,809,108
Ad Valorem Taxes	<u>430,000</u>	<u>464,969</u>	<u>34,969</u>	<u>436,906</u>
Total Taxes	<u>\$3,155,500</u>	<u>\$3,581,441</u>	<u>\$425,941</u>	<u>\$3,415,368</u>
Licenses & Permits-				
Insurance Licenses	\$ 170,275	\$ 183,389	\$ 13,114	\$ 203,855
Liquor Licenses	22,900	23,069	169	15,845
Occupational Licenses	335,000	394,005	59,005	397,525
Building Permits	60,000	88,302	28,302	53,380
Mobile Home Permits	<u>500</u>	<u>100</u>	<u>(400)</u>	<u>350</u>
Total Licenses & Permits	<u>\$ 588,675</u>	<u>\$ 688,865</u>	<u>\$100,190</u>	<u>\$ 670,955</u>
Intergovernmental-				
Beer Taxes	\$ 40,000	\$ 39,481	\$ (519)	\$ 38,223
Payments in Lieu of Taxes	52,000	53,629	1,629	56,368
Housing Authority	0	20,400	20,400	11,971
Main Street Program-DOTD	33,000	26,791	(6,209)	26,791
Fire Insurance Tax	31,000	36,367	5,367	31,978
State of LA-Christmas Festival	0	45,000	45,000	50,000
Cane River Heritage	78,900	68,474	(10,426)	69,337
School Board-Crossing Guards	98,000	58,014	(39,986)	66,968
City Court	0	5,500	5,500	8,843
FINS Grant	24,875	22,532	(2,343)	26,473
NHDDC	16,000	16,500	500	16,000
Boys & Girls Club	26,237	23,610	(2,627)	30,042
DARE Reimbursement	0	16,248	16,248	22,609
Police Jury	<u>0</u>	<u>2,870</u>	<u>2,870</u>	<u>0</u>
Total Intergovernmental	<u>\$ 400,012</u>	<u>\$ 435,416</u>	<u>\$ 35,404</u>	<u>\$ 455,603</u>

Continued next page.

See notes to financial statements.

City of Natchitoches, Louisiana  
General Fund

Schedule of Revenues-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
Charges for Services-				
Animal Shelter	\$ 6,000	\$ 5,453	\$ (547)	\$ 5,084
Refuse Collection	1,100,000	1,117,848	17,848	1,093,108
Recreation Department	37,000	50,100	13,100	44,607
Police Fees	12,000	14,102	2,102	13,435
Demolition/Grass Cutting	1,500	7,407	5,907	2,794
Rezoning	<u>1,500</u>	<u>2,750</u>	<u>1,250</u>	<u>2,450</u>
Total Charges for Services	<u>\$1,158,000</u>	<u>\$1,197,660</u>	<u>\$ 39,660</u>	<u>\$1,161,478</u>
Fines & Forfeits-				
Court Costs	\$ 19,000	\$ 14,669	\$ (4,331)	\$ 12,823
Court Fines	<u>135,000</u>	<u>132,020</u>	<u>(2,980)</u>	<u>124,838</u>
Total Fines & Forfeits	<u>\$ 154,000</u>	<u>\$ 146,689</u>	<u>\$ (7,311)</u>	<u>\$ 137,661</u>
Miscellaneous-				
Insurance Recovery	\$ 15,000	\$ 4,924	\$ (10,076)	\$ 3,873
Interest Income	300,000	215,691	(84,309)	228,664
Rent Income	68,000	106,910	38,910	34,402
Sales of Surplus	0	40,256	40,256	10,995
Miscellaneous	<u>80,000</u>	<u>17,905</u>	<u>(62,095)</u>	<u>35,502</u>
Total Miscellaneous	<u>\$ 463,000</u>	<u>\$ 385,686</u>	<u>\$ (77,314)</u>	<u>\$ 313,436</u>
TOTAL REVENUES	<u>\$5,919,187</u>	<u>\$6,435,757</u>	<u>\$516,570</u>	<u>\$6,154,501</u>

See notes to financial statements.



City of Natchitoches, Louisiana  
General Fund

Schedule of Expenditures-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
GENERAL GOVERNMENT:				
City Hall-				
Personnel Cost	\$ 456,689	\$ 444,073	\$ 12,616	\$ 418,668
Supplies & Postage	15,250	22,434	(7,184)	23,769
Maintenance	21,000	5,066	15,934	30,389
Mayor's Expense	9,200	9,511	(311)	12,048
Municipal Code Publication	10,850	5,429	5,421	18,055
Fuel, Travel & Auto	14,800	7,592	7,208	20,500
Utilities	11,500	13,923	(2,423)	7,535
Miscellaneous	8,900	10,066	(1,166)	7,736
Capital Expenditures	<u>11,000</u>	<u>3,308</u>	<u>7,692</u>	<u>7,752</u>
Total	<u>\$ 559,189</u>	<u>\$ 521,402</u>	<u>\$ 37,787</u>	<u>\$ 546,452</u>
Purchasing Department-				
Personnel Cost	\$ 164,032	\$ 177,976	\$ (13,944)	\$ 161,664
Supplies & Postage	17,700	40,583	(22,883)	31,030
Fuel, Travel & Auto	5,000	1,576	3,424	6,875
Maintenance	8,450	9,543	(1,093)	7,113
Utilities	15,600	13,478	2,122	13,412
Miscellaneous	5,550	3,714	1,836	7,699
Capital Expenditures	<u>1,000</u>	<u>1,750</u>	<u>(750)</u>	<u>4,470</u>
Total	<u>\$ 217,332</u>	<u>\$ 248,620</u>	<u>\$ (31,288)</u>	<u>\$ 232,263</u>
City Garage-				
Personnel Cost	\$ 180,028	\$ 129,709	\$ 50,319	\$ 131,776
Supplies & Repairs	21,875	13,628	8,247	26,995
Uniforms & Miscellaneous	2,200	2,125	75	330
Utilities	10,100	11,626	(1,526)	8,342
Capital Expenditures	<u>5,500</u>	<u>2,275</u>	<u>3,225</u>	<u>8,614</u>
Total	<u>\$ 219,703</u>	<u>\$ 159,363</u>	<u>\$ 60,340</u>	<u>\$ 176,057</u>

See notes to financial statements.

Continued next page.

City of Natchitoches, Louisiana  
General Fund

Schedule of Expenditures-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	<u>2002 Actual</u>
City Court-				
Personnel Cost	\$ 96,730	\$ 103,575	\$ (6,845)	\$ 102,440
Judge's Retirement	650	488	162	780
Office & Supplies	<u>1,500</u>	<u>1,189</u>	<u>311</u>	<u>1,343</u>
Total	\$ <u>98,880</u>	\$ <u>105,252</u>	\$ <u>(6,372)</u>	\$ <u>104,563</u>
Community Affairs-				
Personnel Cost	\$ 196,252	\$ 161,743	\$ 34,509	\$ 142,674
Airport	0	0	0	2,665
Fuel & Travel	7,550	5,012	2,538	7,369
Repairs & Miscellaneous	22,800	26,575	(3,775)	25,264
Supplies & Postage	23,650	17,115	6,535	9,064
Utilities	27,900	13,718	14,182	24,777
Capital Expenditures	<u>1,000</u>	<u>5,295</u>	<u>(4,295)</u>	<u>5,149</u>
Total	\$ <u>279,152</u>	\$ <u>229,458</u>	\$ <u>49,694</u>	\$ <u>216,962</u>
Planning & Zoning-				
Personnel Cost	\$ 67,051	\$ 68,248	\$ (1,197)	\$ 66,737
Utilities	1,500	1,470	30	1,155
Supplies & Postage	7,690	5,344	2,346	6,567
Repairs & Miscellaneous	200	1,824	(1,624)	0
Travel	2,560	1,604	956	3,916
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$ <u>79,001</u>	\$ <u>78,490</u>	\$ <u>511</u>	\$ <u>78,375</u>
Beautification-				
Personnel Cost	\$ 59,620	\$ 65,103	\$ (5,483)	\$ 61,142
Supplies	27,100	28,093	(993)	20,086
Projects	2,140	2,210	(70)	408
Travel	<u>3,400</u>	<u>2,438</u>	<u>962</u>	<u>969</u>
Total	\$ <u>92,260</u>	\$ <u>97,844</u>	\$ <u>(5,584)</u>	\$ <u>82,605</u>

Continued next page.

See notes to financial statements.

City of Natchitoches, Louisiana  
General Fund

Schedule of Expenditures-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
Municipal Buildings-				
Utilities	\$ 4,500	\$ 12,087	\$ (7,587)	\$ 6,967
Repairs & Maintenance	58,600	40,719	17,881	132,605
Other	<u>0</u>	<u>13,200</u>	<u>(13,200)</u>	<u>14,319</u>
Total	<u>\$ 63,100</u>	<u>\$ 66,006</u>	<u>\$ (2,906)</u>	<u>\$ 153,891</u>
General Accounts-				
Legal & Audit	\$ 92,000	\$ 57,532	\$ 34,468	\$ 88,482
Fire & Casualty Insurance	185,000	220,881	(35,881)	179,959
Municipal Utilities	170,500	141,159	29,341	163,860
Employee Benefits	166,654	197,662	(31,008)	173,858
Miscellaneous	67,000	36,404	30,596	93,850
Capital Expenditures	<u>45,000</u>	<u>500</u>	<u>44,500</u>	<u>30,060</u>
Total	<u>\$ 726,154</u>	<u>\$ 654,138</u>	<u>\$ 72,016</u>	<u>\$ 730,069</u>
TOTAL GENERAL GOVERNMENT	<u>\$2,334,771</u>	<u>\$2,160,573</u>	<u>\$ 174,198</u>	<u>\$2,321,237</u>
PUBLIC SAFETY:				
Fire Department-				
Personnel Cost	\$1,787,605	\$1,709,545	\$ 78,060	\$1,629,509
Fuel & Oil	6,200	7,694	(1,494)	6,239
Maintenance	30,600	39,232	(8,632)	36,848
Supplies & Miscellaneous	13,500	15,286	(1,786)	14,546
School & Travel	12,300	10,479	1,821	16,001
Uniforms	10,000	14,282	(4,282)	9,401
Utilities	25,850	28,963	(3,113)	26,014
Capital Expenditures	<u>0</u>	<u>16,271</u>	<u>(16,271)</u>	<u>0</u>
Total	<u>\$1,886,055</u>	<u>\$1,841,752</u>	<u>\$ 44,303</u>	<u>\$1,738,558</u>

Continued next page.

See notes to financial statements.

City of Natchitoches, Louisiana  
General Fund

Schedule of Expenditures-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
Police Department-				
Personnel Cost	\$2,576,816	\$2,339,489	\$ 237,327	\$2,263,016
Fuel	61,300	79,645	(18,345)	69,631
Maintenance	78,800	97,287	(18,487)	80,261
Prisoner Maintenance	70,000	67,260	2,740	80,490
Utilities	61,000	57,549	3,451	53,843
Miscellaneous	11,800	19,681	(7,881)	23,684
Supplies & Uniforms	37,800	31,618	6,182	40,876
Office Expense	24,397	35,015	(10,618)	15,896
Travel & Training	14,800	46,138	(31,338)	10,649
Marshal's Expense	97,206	88,083	9,123	91,752
Civil Defense	7,000	5,000	2,000	0
Capital Expenditures	<u>0</u>	<u>4,574</u>	<u>(4,574)</u>	<u>0</u>
Total	<u>\$3,040,919</u>	<u>\$2,871,339</u>	<u>\$ 169,580</u>	<u>\$2,730,098</u>
 TOTAL PUBLIC SAFETY	 <u>\$4,926,974</u>	 <u>\$4,713,091</u>	 <u>\$ 213,883</u>	 <u>\$4,468,656</u>
 STREETS & SANITATION:				
Personnel Cost	\$ 732,216	\$ 792,209	\$ (59,993)	\$ 704,203
Street Materials	38,800	55,479	(16,679)	36,519
Maintenance	77,300	93,333	(16,033)	69,548
Fuel & Oil	23,000	33,781	(10,781)	26,076
Supplies & Miscellaneous	16,700	37,657	(20,957)	6,178
Refuse Disposal	959,000	1,007,384	(48,384)	1,061,579
Utilities	10,150	8,948	1,202	8,850
Uniforms	9,200	5,438	3,762	11,543
Grass Cutting & Demolition	0	0	0	11,265
Capital Expenditures	<u>54,000</u>	<u>64,109</u>	<u>(10,109)</u>	<u>14,083</u>
 TOTAL STREETS & SANITATION	 <u>\$1,920,366</u>	 <u>\$2,098,338</u>	 <u>\$(177,972)</u>	 <u>\$1,949,844</u>

Continued next page.

See notes to financial statements.

City of Natchitoches, Louisiana  
General Fund

Schedule of Expenditures-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	<u>Variance- Favorable (Unfavorable)</u>	<u>2002 Actual</u>
<b>HEALTH &amp; WELFARE:</b>				
Animal Shelter-				
Personnel Cost	\$ 87,454	\$ 91,217	\$ (3,763)	\$ 87,878
Food & Medicine	4,400	4,969	(569)	4,523
Fuel & Maintenance	2,400	1,761	639	2,963
Supplies & Miscellaneous	3,500	1,630	1,870	794
Utilities	12,800	14,717	(1,917)	15,656
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$ <u>110,554</u>	\$ <u>114,294</u>	\$ <u>(3,740)</u>	\$ <u>111,814</u>
Other Health & Welfare-				
Coroner's Expense	\$ 9,000	\$ 12,179	\$ (3,179)	\$ 12,426
Veteran's Service Officer	<u>5,760</u>	<u>4,752</u>	<u>1,008</u>	<u>5,544</u>
Total	\$ <u>14,760</u>	\$ <u>16,931</u>	\$ <u>(2,171)</u>	\$ <u>17,970</u>
<b>TOTAL HEALTH &amp; WELFARE</b>	\$ <u>125,314</u>	\$ <u>131,225</u>	\$ <u>(5,911)</u>	\$ <u>129,784</u>
<b>RECREATION &amp; CULTURE:</b>				
MLK Recreation Center-				
Personnel Cost	\$ 69,144	\$ 64,336	\$ 4,808	\$ 69,979
Telephone & Utilities	26,500	32,726	(6,226)	28,964
Office Expense	2,300	1,319	981	5,132
Facility Maintenance	23,700	14,117	9,583	11,590
Capital Expenditures	<u>4,000</u>	<u>695</u>	<u>3,305</u>	<u>3,754</u>
Total	\$ <u>125,644</u>	\$ <u>113,193</u>	\$ <u>12,451</u>	\$ <u>119,419</u>

See notes to financial statements.

Continued next page.

City of Natchitoches, Louisiana  
General Fund

Schedule of Expenditures-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 Actual
	<u>Budget</u>	<u>Actual</u>		
Recreation Department:				
Personnel Cost	\$ 206,414	\$ 271,541	\$ (65,127)	\$ 213,395
Repairs & Maintenance	109,525	114,463	(4,938)	85,836
Materials & Supplies	13,400	23,032	(9,632)	14,876
Services & Miscellaneous	2,150	5,209	(3,059)	4,741
Christmas Festival	25,000	45,000	(20,000)	67,466
Programs	36,400	53,311	(16,911)	39,987
Utilities	28,300	26,202	2,098	32,006
Beautification Committee	5,000	0	5,000	5,268
Capital Expenditures	<u>6,900</u>	<u>10,257</u>	<u>(3,357)</u>	<u>16,218</u>
Total Recreation Department	\$ <u>433,089</u>	\$ <u>549,015</u>	\$ <u>(115,926)</u>	\$ <u>479,793</u>
 TOTAL RECREATION & CULTURE	 \$ <u>558,733</u>	 \$ <u>662,208</u>	 \$ <u>(103,475)</u>	 \$ <u>599,212</u>
 ECONOMIC DEVELOPMENT:				
Main Street-				
Personnel Cost	\$ 40,413	\$ 46,579	\$ (6,166)	\$ 41,370
Supplies & Postage	500	1,981	(1,481)	2,642
Telephone & Utilities	1,500	1,486	14	2,261
Fuel & Travel	1,800	2,848	(1,048)	2,040
Miscellaneous	1,750	2,721	(971)	288
Outside Appropriations	1,000	0	1,000	21,868
Promotional Expenditures	<u>65,500</u>	<u>79,762</u>	<u>(14,262)</u>	<u>42,420</u>
 TOTAL ECONOMIC DEVELOPMENT	 \$ <u>112,463</u>	 \$ <u>135,377</u>	 \$ <u>(22,914)</u>	 \$ <u>112,889</u>

Continued next page.

See notes to financial statements.

City of Natchitoches, Louisiana  
General Fund

Schedule of Expenditures-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
DEBT SERVICE:				
Council on Aging Building-				
Principal	\$ 0	\$ 50,000	\$ (50,000)	\$ 0
Arts Building-				
Principal	<u>0</u>	<u>20,000</u>	<u>(20,000)</u>	<u>0</u>
Total Debt Service	<u>\$ 0</u>	<u>\$ 70,000</u>	<u>\$ (70,000)</u>	<u>\$ 0</u>
TOTAL EXPENDITURES	<u>\$9,978,621</u>	<u>\$9,970,812</u>	<u>\$ 7,809</u>	<u>\$9,581,622</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
General Fund

Schedule of Other Financing Sources (Uses)-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	2003		Variance- Favorable (Unfavorable)	2002 Actual
	<u>Budget</u>	<u>Actual</u>		
OTHER FINANCING SOURCES (USES):				
Transfers from Other Funds-				
Enterprise (Utility) Fund	\$2,330,496	\$2,330,496	\$ 0	\$2,080,496
Hazard Tax Fund	499,225	350,442	(148,783)	443,722
Police Sales Tax	<u>1,054,713</u>	<u>1,054,713</u>	<u>0</u>	<u>979,713</u>
Total Transfers In	<u>\$3,884,434</u>	<u>\$3,735,651</u>	<u>\$(148,783)</u>	<u>\$3,503,931</u>
Transfers to Other Funds-				
DOTD Sidewalks	\$ 0	\$ 0	\$ 0	\$ (1,152)
MLK Recreation	0	0	0	(13,756)
Town South Flood	0	0	0	(1,681)
Liability Insurance Fund	0	(50,000)	(50,000)	0
Airport Grant Fund	(25,000)	(25,000)	0	0
DOTD Trans Equity	0	(59,008)	(59,008)	0
DOTD Enhancement	<u>0</u>	<u>(35,000)</u>	<u>(35,000)</u>	<u>0</u>
Total Transfers Out	<u>\$ (25,000)</u>	<u>\$ (169,008)</u>	<u>\$(144,008)</u>	<u>\$ (16,589)</u>
TOTAL OTHER FINANCING	<u>\$3,859,434</u>	<u>\$3,566,643</u>	<u>\$(292,791)</u>	<u>\$3,487,342</u>

See notes to financial statements.



## SPECIAL REVENUE FUNDS

Airport Grant Fund-To account for the administration of funds received from rentals of airport property and other proceeds to be used to operate the airport.

Hazard Tax Fund-To account for funds generated by a 10 mill property tax passed by voters to fund supplemental pay for firemen and policemen.

Police Sales Tax-To account for a one-half percent sales tax which is dedicated to the City's police department.

Employee Benefits Fund-To account for funds withheld from employees to purchase insurance benefits.

Workman's Compensation Fund-To account for funds transferred from the General and Proprietary Fund to provide workman's compensation insurance.

DWI Grant Fund-To account for a federal grant received to operate a special task force to locate and arrest drunken drivers.

Drug Recovery Fund-To account for the receipt and subsequent disbursement of funds received from the sale of assets seized from convicted drug dealers.

Multi-Drug Task Force-To account for a joint federal grant given to several local law enforcement bodies to be used to combat drug related crime.

Drug Free Natchitoches Fund-To account for a grant from the State of Louisiana for a drug prevention program in local schools.

STOP Grant Fund-To account for a federal grant passed through the Louisiana Highway Safety Commission to be used to reduce the number of speed related and occupant protection injuries from accidents.

DARE Grant Fund-To account for donations and grant funds to be used for Drug Awareness programs for children.

Prisoner Bond Release Fund-To account for funds collected on bond forfeitures to be used for police department expenses.

911 Commission Grant Fund-To account for a grant from the 911 Commission to be used to upgrade the City's emergency communications system.

Animal Shelter Fund-To account for donations made to the animal shelter for special purposes.

MLK Recreation Center Fund-To account for proceeds used to construct a recreation center.

Litter Abatement Fund-To account for a grant from the Louisiana Department of Environmental Quality to be used for a litter program.

Liability Insurance Fund-To accumulate funds to pay the deductible amount for liability claims made against the City.

Main Street Promotions-To account for donations to be used for activities in the downtown area.

Main Street Music-To account for donations to be used to pay for music entertainment in the downtown area.

Division of Arts Grant-To account for a grant from the Louisiana Office of Cultural Development to be used for Park Development.

Main Street Assessment Fund-To account for a federal grant to be used in conjunction with the other Main Street programs.

Natchitoches Historic District Development Commission-

Flower Baskets-To account for a grant from the NHDDC to fund floral arrangements in the Historic District.

Sidewalks Project-To account for a grant from the NHDDC to repair sidewalks in the Historic District.

Christmas Project-To account for a grant from the NHDDC to be used to defray the costs of the Christmas Festival.

Endowment Humanities-To account for a grant from the Louisiana Endowment for the Humanities to be used to defray the costs of the Christmas Festival.

SRAC Arts-To account for a grant from the Shreveport Regional Arts Council to be used for cultural pursuits.

LAMA Conference-To account for donations to be used to host the airport convention.

DCRT Retirement Development-To account for a state grant to be used to assess and develop the area to attract retirees.

DCRT Louisiana Purchase-To account for a state grant to be used to promote the area as the oldest settlement in the Louisiana Purchase.

NCPTT Heritage Education-To account for a federal grant to be used to study and promote the area's culture and heritage.

Cane River Green Market-To account for funds used to promote and develop a farmer's market.

City of Natchitoches  
All Special Revenue Funds

Combining Balance Sheet  
May 31, 2003  
With Comparative Totals from May 31, 2002

	<u>Airport Grant Fund</u>	<u>Hazard Tax Fund</u>	<u>Police Sales Tax Fund</u>	<u>Employee Benefits Fund</u>
<u>Assets</u>				
Cash & Cash Equivalents	\$ 0	\$558,157	\$1,356,116	\$139,064
Revenue Receivables	4,801	8,761	112,220	0
Due from Other Funds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Assets	<u>\$ 4,801</u>	<u>\$566,918</u>	<u>\$1,468,336</u>	<u>\$139,064</u>
<u>Liabilities &amp; Fund Balances</u>				
Liabilities-				
Cash Overdraft	\$ 113,370	\$ 0	\$ 0	\$ 0
Accounts Payable	19,281	0	384,138	0
Accrued Payroll	1,664	0	0	0
Due to Other Funds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Liabilities	<u>\$ 134,315</u>	<u>\$ 0</u>	<u>\$ 384,138</u>	<u>\$ 0</u>
Fund Balances-				
Unreserved-				
Undesignated	\$ 0	\$188,866	\$ 429,198	\$139,064
Deficit	(129,514)	0	0	0
Reserved for Debt Retirement	<u>0</u>	<u>378,052</u>	<u>655,000</u>	<u>0</u>
Total Fund Balances	<u>\$(129,514)</u>	<u>\$566,918</u>	<u>\$1,084,198</u>	<u>\$139,064</u>
Total Liabilities & Fund Balances	<u>\$ 4,801</u>	<u>\$566,918</u>	<u>\$1,468,336</u>	<u>\$139,064</u>

See notes to financial statements.

Workman's Compensation <u>Fund</u>	DWI Grant <u>Fund</u>	Drug Recovery <u>Fund</u>	Multi-Drug Tax Force <u>Fund</u>	Drug Free Grant <u>Fund</u>
\$825,786	\$0	\$123,059	\$ 0	\$0
0	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$825,786</u>	<u>\$0</u>	<u>\$123,059</u>	<u>\$ 0</u>	<u>\$0</u>
\$ 0	\$0	\$ 0	\$ 795	\$0
0	0	19,378	0	0
0	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$ 0</u>	<u>\$0</u>	<u>\$ 19,378</u>	<u>\$ 795</u>	<u>\$0</u>
\$825,786	\$0	\$103,681	\$ 0	\$0
0	0	0	(795)	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$825,786</u>	<u>\$0</u>	<u>\$103,681</u>	<u>\$(795)</u>	<u>\$0</u>
<u>\$825,786</u>	<u>\$0</u>	<u>\$123,059</u>	<u>\$ 0</u>	<u>\$0</u>

Continued on next page.

City of Natchitoches  
All Special Revenue Funds

Combining Balance Sheet  
May 31, 2003  
With Comparative Totals from May 31, 2002

	STOP Grant <u>Fund</u>	DARE Grant <u>Fund</u>	Prisoner Bond Release <u>Fund</u>	911 Grant <u>Fund</u>	Animal Shelter <u>Fund</u>
<u>Assets</u>					
Cash & Cash Equivalents	\$ 0	\$527	\$11,221	\$51,832	\$16,475
Revenue Receivables	21,922	0	0	0	0
Due from Other Funds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Assets	<u>\$21,922</u>	<u>\$527</u>	<u>\$11,221</u>	<u>\$51,832</u>	<u>\$16,475</u>
<u>Liabilities &amp; Fund Balances</u>					
Liabilities-					
Cash Overdraft	\$13,931	\$ 0	\$ 0	\$ 0	\$ 0
Accounts Payable	0	0	0	0	0
Accrued Payroll	1,787	0	0	0	0
Due to Other Funds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Liabilities	<u>\$15,718</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Fund Balances-					
Unreserved-					
Undesignated	\$ 6,204	\$527	\$11,221	\$51,832	\$16,475
Deficit	0	0	0	0	0
Reserved for Debt Retirement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Fund Balances	<u>\$ 6,204</u>	<u>\$527</u>	<u>\$11,221</u>	<u>\$51,832</u>	<u>\$16,475</u>
Total Liabilities & Fund Balances	<u>\$21,922</u>	<u>\$527</u>	<u>\$11,221</u>	<u>\$51,832</u>	<u>\$16,475</u>

See notes to financial statements.

<u>MLK Recreation Center</u>	<u>Litter Abatement Fund</u>	<u>Liability Insurance Fund</u>	<u>Main Street Promotions Fund</u>	<u>Main Street Music Fund</u>	<u>Division of Arts Fund</u>	<u>Main Street Assessment</u>	<u>NHDDC Flower Baskets Fund</u>
\$0	\$11,409	\$ 0	\$5,321	\$0	\$0	\$4,886	\$0
0	0	0	0	0	0	0	0
<u>0</u>	<u>0</u>	<u>30,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$0</u>	<u>\$11,409</u>	<u>\$30,000</u>	<u>\$5,321</u>	<u>\$0</u>	<u>\$0</u>	<u>\$4,886</u>	<u>\$0</u>
\$0	\$ 0	\$ 2,433	\$ 0	\$0	\$0	\$3,879	\$0
0	1,544	0	95	0	0	0	0
0	0	0	0	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$0</u>	<u>\$ 1,544</u>	<u>\$ 2,433</u>	<u>\$ 95</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,879</u>	<u>\$0</u>
\$0	\$ 9,865	\$27,567	\$5,226	\$0	\$0	\$1,007	\$0
0	0	0	0	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$0</u>	<u>\$ 9,865</u>	<u>\$27,567</u>	<u>\$5,226</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,007</u>	<u>\$0</u>
<u>\$0</u>	<u>\$11,409</u>	<u>\$30,000</u>	<u>\$5,321</u>	<u>\$0</u>	<u>\$0</u>	<u>\$4,886</u>	<u>\$0</u>

Continued on next page.

City of Natchitoches  
All Special Revenue Funds

Combining Balance Sheet  
May 31, 2003  
With Comparative Totals from May 31, 2002

	NHDDC Sidewalks <u>Fund</u>	NHDDC Christmas <u>Fund</u>	Endowment Humanities <u>Fund</u>	SRAC Arts <u>Fund</u>
<u>Assets</u>				
Cash & Cash Equivalents	\$20,500	\$0	\$0	\$69
Revenue Receivables	1,313	0	0	0
Due from Other Funds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Assets	<u>\$21,813</u>	<u>\$0</u>	<u>\$0</u>	<u>\$69</u>
<u>Liabilities &amp; Fund Balances</u>				
Liabilities-				
Cash Overdraft	\$ 0	\$0	\$0	\$ 0
Accounts Payable	1,314	0	0	0
Accrued Payroll	0	0	0	0
Due to Other Funds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Liabilities	<u>\$ 1,314</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>
Fund Balances-				
Unreserved-				
Undesignated	\$20,499	\$0	\$0	\$69
Deficit	0	0	0	0
Reserved for Debt Retirement	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Fund Balances	<u>\$20,499</u>	<u>\$0</u>	<u>\$0</u>	<u>\$69</u>
Total Liabilities & Fund Balances	<u>\$21,813</u>	<u>\$0</u>	<u>\$0</u>	<u>\$69</u>

See notes to financial statements.

LAMA Conference <u>Fund</u>	DCRT Retirement <u>Development</u>	DCRT Louisiana <u>Purchase</u>	NCPTT Heritage <u>Education</u>	Cane River <u>Market</u>	<u>Totals</u>	
					May 31, <u>2003</u>	May 31, <u>2002</u>
\$0	\$ 0	\$4,366	\$ 0	\$5,701	\$3,134,489	\$3,114,237
0	10,000	0	1,300	0	160,317	153,146
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>30,000</u>	<u>71,521</u>
<u>\$0</u>	<u>\$10,000</u>	<u>\$4,366</u>	<u>\$1,300</u>	<u>\$5,701</u>	<u>\$3,324,806</u>	<u>\$3,338,904</u>
\$0	\$ 0	\$ 0	\$1,300	\$ 0	\$ 135,708	\$ 169,493
0	13,000	119	0	30	438,899	396,970
0	0	0	0	62	3,513	2,644
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,239</u>
<u>\$0</u>	<u>\$13,000</u>	<u>\$ 119</u>	<u>\$1,300</u>	<u>\$ 92</u>	<u>\$ 578,120</u>	<u>\$ 570,346</u>
\$0	\$ 0	\$4,247	\$ 0	\$5,609	\$1,846,943	\$1,983,151
0	(3,000)	0	0	0	(133,309)	(147,940)
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,033,052</u>	<u>933,347</u>
<u>\$0</u>	<u>\$(3,000)</u>	<u>\$4,247</u>	<u>\$ 0</u>	<u>\$5,609</u>	<u>\$2,746,686</u>	<u>\$2,768,558</u>
<u>\$0</u>	<u>\$10,000</u>	<u>\$4,366</u>	<u>\$1,300</u>	<u>\$5,701</u>	<u>\$3,324,806</u>	<u>\$3,338,904</u>



City of Natchitoches  
All Special Revenue Funds

Combining Schedule of Revenues, Expenditures and Changes in Fund Balance  
Year Ended May 31, 2003  
With Comparative Totals from Year Ended May 31, 2002

	Airport Grant <u>Fund</u>	Hazard Tax <u>Fund</u>	Police Sales Tax <u>Fund</u>	Employee Benefits <u>Fund</u>
REVENUES:				
Taxes	\$ 0	\$ 661,401	\$ 1,463,011	\$ 0
Intergovernmental	0	0	0	0
Miscellaneous	<u>78,008</u>	<u>0</u>	<u>33,292</u>	<u>0</u>
Total Revenues	\$ <u>78,008</u>	\$ <u>661,401</u>	\$ <u>1,496,303</u>	\$ <u>0</u>
EXPENDITURES:				
Current-				
General Government	\$ 0	\$ 0	\$ 3,716	\$ 91,504
Public Safety	0	270,659	452,054	0
Streets & Sanitation	0	0	0	0
Economic Development	154,259	0	0	0
Recreation & Culture	0	0	0	0
Debt Service	<u>0</u>	<u>69,403</u>	<u>126,050</u>	<u>0</u>
Total Expenditures	\$ <u>154,259</u>	\$ <u>340,062</u>	\$ <u>581,820</u>	\$ <u>91,504</u>
Excess (Deficiency) of Revenues over Expenditures	\$ <u>(76,251)</u>	\$ <u>321,339</u>	\$ <u>914,483</u>	\$ <u>(91,504)</u>
OTHER FINANCING SOURCES (USES):				
Operating Transfers In	\$ 88,983	\$ 0	\$ 0	\$ 0
Operating Transfers Out	(882)	(350,442)	(1,057,213)	0
Debt Proceeds	<u>0</u>	<u>247,491</u>	<u>0</u>	<u>0</u>
Total Other Financing	\$ <u>88,101</u>	\$ <u>(102,951)</u>	\$ <u>(1,057,213)</u>	\$ <u>0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	\$ 11,850	\$ 218,388	\$ (142,730)	\$ (91,504)
Fund Balances-Beginning of Year	<u>(141,364)</u>	<u>348,530</u>	<u>1,226,928</u>	<u>230,568</u>
Fund Balances-End of Year	\$ <u>(129,514)</u>	\$ <u>566,918</u>	\$ <u>1,084,198</u>	\$ <u>139,064</u>

See notes to financial statements.

Workman's Compensation <u>Fund</u>	DWI Grant <u>Fund</u>	Drug Recovery <u>Fund</u>	Multi-Drug Task Force <u>Fund</u>	Drug Free Grant <u>Fund</u>
\$ 0	\$0	\$ 0	\$ 0	\$0
0	0	0	7,754	0
<u>219,734</u>	<u>0</u>	<u>45,267</u>	<u>0</u>	<u>0</u>
<u>\$219,734</u>	<u>\$0</u>	<u>\$ 45,267</u>	<u>\$ 7,754</u>	<u>\$0</u>
\$275,531	\$0	\$ 0	\$ 0	\$0
0	0	11,516	7,589	0
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$275,531</u>	<u>\$0</u>	<u>\$ 11,516</u>	<u>\$ 7,589</u>	<u>\$0</u>
\$ (55,797)	\$0	\$ 33,751	\$ 165	\$0
\$ 0	\$0	\$ 0	\$ 2,500	\$0
0	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$ 0</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$ 2,500</u>	<u>\$0</u>
\$ (55,797)	\$0	\$ 33,751	\$ 2,665	\$0
<u>881,583</u>	<u>0</u>	<u>69,930</u>	<u>(3,460)</u>	<u>0</u>
<u>\$825,786</u>	<u>\$0</u>	<u>\$103,681</u>	<u>\$ (795)</u>	<u>\$0</u>

Continued on next page.

City of Natchitoches  
All Special Revenue Funds

Combining Schedule of Revenues, Expenditures and Changes in Fund Balance  
Year Ended May 31, 2003  
With Comparative Totals from Year Ended May 31, 2002

	STOP Grant <u>Fund</u>	DARE Grant <u>Fund</u>	Prisoner Bond Release <u>Fund</u>	911 Grant <u>Fund</u>	Animal Shelter <u>Fund</u>
<b>REVENUES:</b>					
Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Intergovernmental	38,565	0	0	24,000	0
Miscellaneous	<u>0</u>	<u>0</u>	<u>6,031</u>	<u>0</u>	<u>4,874</u>
Total Revenues	<u>\$38,565</u>	<u>\$ 0</u>	<u>\$ 6,031</u>	<u>\$24,000</u>	<u>\$ 4,874</u>
<b>EXPENDITURES:</b>					
Current-					
General Government	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Public Safety	46,131	18	2,811	20,168	4,339
Streets & Sanitation	0	0	0	0	0
Economic Development	0	0	0	0	0
Recreation & Culture	0	0	0	0	0
Debt Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	<u>\$46,131</u>	<u>\$ 18</u>	<u>\$ 2,811</u>	<u>\$20,168</u>	<u>\$ 4,339</u>
Excess (Deficiency) of Revenues over Expenditures	<u>\$ (7,566)</u>	<u>\$ (18)</u>	<u>\$ 3,220</u>	<u>\$ 3,832</u>	<u>\$ 535</u>
<b>OTHER FINANCING SOURCES (USES):</b>					
Operating Transfers In	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Operating Transfers Out	0	0	0	0	0
Debt Proceeds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Other Financing	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	<u>\$ (7,566)</u>	<u>\$ (18)</u>	<u>\$ 3,220</u>	<u>\$ 3,832</u>	<u>\$ 535</u>
Fund Balances-Beginning of Year	<u>13,770</u>	<u>545</u>	<u>8,001</u>	<u>48,000</u>	<u>15,940</u>
Fund Balances-End of Year	<u>\$ 6,204</u>	<u>\$527</u>	<u>\$11,221</u>	<u>\$51,832</u>	<u>\$16,475</u>

See notes to financial statements.

<u>MLK Recreation Center</u>	<u>Litter Abatement Fund</u>	<u>Liability Insurance Fund</u>	<u>Main Street Promotions Fund</u>	<u>Main Street Music Fund</u>	<u>Division of Arts Fund</u>	<u>Main Street Assessment</u>	<u>NHDDC Flower Baskets Fund</u>
\$0	\$ 0	\$ 0	\$ 0	\$0	\$ 0	\$ 0	\$0
0	3,985	0	0	0	3,950	16,908	0
<u>0</u>	<u>0</u>	<u>2,584</u>	<u>13,026</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$0</u>	<u>\$ 3,985</u>	<u>\$ 2,584</u>	<u>\$13,026</u>	<u>\$0</u>	<u>\$3,950</u>	<u>\$16,908</u>	<u>\$0</u>
\$0	\$ 0	\$ 121,278	\$ 0	\$0	\$ 0	\$ 0	\$0
0	0	0	0	0	0	0	0
0	6,091	0	0	0	4,072	0	0
0	0	0	0	0	0	15,901	0
0	0	0	15,591	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$0</u>	<u>\$ 6,091</u>	<u>\$ 121,278</u>	<u>\$15,591</u>	<u>\$0</u>	<u>\$4,072</u>	<u>\$15,901</u>	<u>\$0</u>
<u>\$0</u>	<u>\$ (2,106)</u>	<u>\$ (118,694)</u>	<u>\$ (2,565)</u>	<u>\$0</u>	<u>\$ (122)</u>	<u>\$ 1,007</u>	<u>\$0</u>
\$0	\$ 0	\$ 110,000	\$ 0	\$0	\$ 0	\$ 0	\$0
0	0	0	(689)	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$0</u>	<u>\$ 0</u>	<u>\$ 110,000</u>	<u>\$ (689)</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$0</u>
\$0	\$ (2,106)	\$ (8,694)	\$ (3,254)	\$0	\$ (122)	\$ 1,007	\$0
<u>0</u>	<u>11,971</u>	<u>36,261</u>	<u>8,480</u>	<u>0</u>	<u>122</u>	<u>0</u>	<u>0</u>
<u>\$0</u>	<u>\$ 9,865</u>	<u>\$ 27,567</u>	<u>\$ 5,226</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$ 1,007</u>	<u>\$0</u>

Continued on next page.

City of Natchitoches  
All Special Revenue Funds

Combining Schedule of Revenues, Expenditures and Changes in Fund Balance  
Year Ended May 31, 2003  
With Comparative Totals from Year Ended May 31, 2002

	NHDDC Sidewalks <u>Fund</u>	NHDDC Christmas <u>Fund</u>	Endowment Humanities <u>Fund</u>	SRAC Arts <u>Fund</u>
REVENUES:				
Taxes	\$ 0	\$ 0	\$ 0	\$ 0
Intergovernmental	4,757	0	800	1,503
Miscellaneous	<u>3,690</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	\$ <u>8,447</u>	\$ <u>0</u>	\$ <u>800</u>	\$ <u>1,503</u>
EXPENDITURES:				
Current-				
General Government	\$ 0	\$ 0	\$ 0	\$ 0
Public Safety	0	0	0	0
Streets & Sanitation	1,725	0	0	0
Economic Development	0	0	0	0
Recreation & Culture	0	0	2,500	1,826
Debt Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	\$ <u>1,725</u>	\$ <u>0</u>	\$ <u>2,500</u>	\$ <u>1,826</u>
Excess (Deficiency) of Revenues over Expenditures	\$ <u>6,722</u>	\$ <u>0</u>	\$ <u>(1,700)</u>	\$ <u>(323)</u>
OTHER FINANCING SOURCES (USES):				
Operating Transfers In	\$ 0	\$ 689	\$ 0	\$ 0
Operating Transfers Out	0	0	0	0
Debt Proceeds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Other Financing	\$ <u>0</u>	\$ <u>689</u>	\$ <u>0</u>	\$ <u>0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	\$ 6,722	\$ 689	\$ (1,700)	\$ (323)
Fund Balances-Beginning of Year	<u>13,777</u>	<u>(689)</u>	<u>1,700</u>	<u>392</u>
Fund Balances-End of Year	\$ <u>20,499</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>69</u>

See notes to financial statements.

LAMA Conference <u>Fund</u>	DCRT Retirement <u>Development</u>	DCRT Louisiana <u>Purchase</u>	NCPTT Heritage <u>Education</u>	Cane River Green <u>Market</u>	<u>Totals</u>	
					May 31, <u>2003</u>	May 31, <u>2002</u>
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,124,412	\$ 2,022,215
0	10,000	13,000	11,200	5,000	141,422	159,195
<u>1,545</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,063</u>	<u>411,114</u>	<u>658,782</u>
\$ <u>1,545</u>	\$ <u>10,000</u>	\$ <u>13,000</u>	\$ <u>11,200</u>	\$ <u>8,063</u>	\$ <u>2,676,948</u>	\$ <u>2,840,192</u>
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 492,029	\$ 392,234
0	0	0	0	0	815,285	231,978
0	0	0	0	0	11,888	80,588
0	13,000	8,753	11,200	2,454	205,567	384,489
0	0	0	0	0	19,917	5,617
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>195,453</u>	<u>160,753</u>
\$ <u>0</u>	\$ <u>13,000</u>	\$ <u>8,753</u>	\$ <u>11,200</u>	\$ <u>2,454</u>	\$ <u>1,740,139</u>	\$ <u>1,255,659</u>
\$ <u>1,545</u>	\$ <u>(3,000)</u>	\$ <u>4,247</u>	\$ <u>0</u>	\$ <u>5,609</u>	\$ <u>936,809</u>	\$ <u>1,584,533</u>
\$ 882	\$ 0	\$ 0	\$ 0	\$ 0	\$ 203,054	\$ 36,479
0	0	0	0	0	(1,409,226)	(1,460,378)
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>247,491</u>	<u>0</u>
\$ <u>882</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>(958,681)</u>	\$ <u>(1,423,899)</u>
\$ 2,427	\$ (3,000)	\$ 4,247	\$ 0	\$ 5,609	\$ (21,872)	\$ 160,634
<u>(2,427)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,768,558</u>	<u>2,607,924</u>
\$ <u>0</u>	\$ <u>(3,000)</u>	\$ <u>4,247</u>	\$ <u>0</u>	\$ <u>5,609</u>	\$ <u>2,746,686</u>	\$ <u>2,768,558</u>

City of Natchitoches, Louisiana  
Special Revenue Funds

Airport Grant Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental-				
State Grant	\$ 10,000	\$ 0	\$(10,000)	\$ 16,160
Miscellaneous-				
Interest	0	0	0	4,336
Rentals	25,000	24,600	(400)	27,827
Sales	53,125	49,258	(3,867)	6,602
Miscellaneous	<u>5,000</u>	<u>4,150</u>	<u>(850)</u>	<u>1,306</u>
Total Revenues	\$ <u>93,125</u>	\$ <u>78,008</u>	\$ <u>(15,117)</u>	\$ <u>56,231</u>
EXPENDITURES:				
Current-				
Economic Development-				
Personnel Costs	\$ 63,790	\$ 69,947	\$ (6,157)	\$ 20,555
Repairs & Maintenance	150	29,672	(29,522)	36,850
Supplies & Utilities	11,500	17,658	(6,158)	7,627
Other Airport Expenses	7,550	7,324	226	7,680
Capital Expenditures	<u>32,050</u>	<u>29,658</u>	<u>2,392</u>	<u>286,345</u>
Total Expenditures	\$ <u>115,040</u>	\$ <u>154,259</u>	\$ <u>(39,219)</u>	\$ <u>359,057</u>
Excess (Deficiency) of Revenues over Expenditures	\$ <u>(21,915)</u>	\$ <u>(76,251)</u>	\$ <u>(54,336)</u>	\$ <u>(302,826)</u>
OTHER FINANCING SOURCES (USES):				
Operating Transfer (to) from-				
General Fund	\$ 25,000	\$ 25,000	\$ 0	\$ 0
Airport Grant Fund	0	63,983	63,983	0
LAMA Conference Fund	<u>0</u>	<u>(882)</u>	<u>(882)</u>	<u>0</u>
Total Other Financing	\$ <u>25,000</u>	\$ <u>88,101</u>	\$ <u>63,101</u>	\$ <u>0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	\$ 3,085	\$ 11,850	\$ 8,765	\$(302,826)
Fund Balance-Beginning of Year	<u>(141,364)</u>	<u>(141,364)</u>	<u>0</u>	<u>161,462</u>
Fund Balance-End of Year	\$ <u>(138,279)</u>	\$ <u>(129,514)</u>	\$ <u>8,765</u>	\$ <u>(141,364)</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Hazard Tax Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Taxes-				
Ad Valorem Taxes	\$ <u>590,000</u>	\$ <u>661,401</u>	\$ <u>71,401</u>	\$ <u>619,524</u>
EXPENDITURES:				
Current-				
Public Safety-				
Operating Expenses	\$ 19,274	\$ 23,168	\$ (3,894)	\$ 23,274
Capital Expenditures	315,000	247,491	67,509	43,743
Debt Service-				
Principal	57,785	57,785	0	18,133
Interest	<u>11,618</u>	<u>11,618</u>	<u>0</u>	<u>11,935</u>
Total Expenditures	\$ <u>403,677</u>	\$ <u>340,062</u>	\$ <u>63,615</u>	\$ <u>97,085</u>
Excess of Revenues over Expenditures	\$ <u>186,323</u>	\$ <u>321,339</u>	\$ <u>135,016</u>	\$ <u>522,439</u>
OTHER FINANCING SOURCES (USES):				
Operating Transfer To-				
General Fund	\$(499,225)	\$(350,442)	\$148,783	\$(443,722)
FEMA-Fire Grant	0	0	0	(14,220)
Debt Proceeds	<u>247,491</u>	<u>247,491</u>	<u>0</u>	<u>0</u>
Total Other Financing	\$ <u>(251,734)</u>	\$ <u>(102,951)</u>	\$ <u>148,783</u>	\$ <u>(457,942)</u>
Excess of Revenues and other Sources over Expenditures and Other Uses	\$ (65,411)	\$ 218,388	\$283,799	\$ 64,497
Fund Balance-Beginning of Year	<u>348,530</u>	<u>348,530</u>	<u>0</u>	<u>284,033</u>
Fund Balance-End of Year	\$ <u>283,119</u>	\$ <u>566,918</u>	\$ <u>283,799</u>	\$ <u>348,530</u>

See notes to financial statements.



City of Natchitoches, Louisiana  
Special Revenue Funds

Police Sales Tax Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Taxes-				
Sales Tax	\$ 1,100,000	\$ 1,463,011	\$ 363,011	\$1,402,691
Miscellaneous-				
Interest	40,000	27,074	(12,926)	31,589
Miscellaneous	<u>0</u>	<u>6,218</u>	<u>6,218</u>	<u>21,061</u>
Total Revenues	\$ <u>1,140,000</u>	\$ <u>1,496,303</u>	\$ <u>356,303</u>	\$ <u>1,455,341</u>
EXPENDITURES:				
Current-				
General Government-				
Administration	\$ 0	\$ 3,716	\$ (3,716)	\$ 7,494
Public Safety-				
Operations	0	74,382	(74,382)	6,878
Capital Expenditures	172,450	377,672	(205,222)	45,645
Debt Service-				
Bond Interest	36,050	36,050	0	40,685
Bond Principal	<u>90,000</u>	<u>90,000</u>	<u>0</u>	<u>90,000</u>
Total Expenditures	\$ <u>298,500</u>	\$ <u>581,820</u>	\$ <u>(283,320)</u>	\$ <u>190,702</u>
Excess (Deficiency) of Revenues over Expenditures	\$ <u>841,500</u>	\$ <u>914,483</u>	\$ <u>72,983</u>	\$ <u>1,264,639</u>
OTHER FINANCING SOURCES (USES):				
Operating Transfer (To) From-				
Multi-Drug Fund	\$ 0	\$ (2,500)	\$ (2,500)	\$ (4,954)
STOP Grant Fund	0	0	0	(14,282)
General Fund	<u>(1,054,713)</u>	<u>(1,054,713)</u>	<u>0</u>	<u>(979,713)</u>
Total Other Financing	\$ <u>(1,054,713)</u>	\$ <u>(1,057,213)</u>	\$ <u>(2,500)</u>	\$ <u>(998,949)</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	\$ (213,213)	\$ (142,730)	\$ 70,483	\$ 265,690
Fund Balance-Beginning of Year	<u>1,226,928</u>	<u>1,226,928</u>	<u>0</u>	<u>961,238</u>
Fund Balance-End of Year	\$ <u>1,013,715</u>	\$ <u>1,084,198</u>	\$ <u>70,483</u>	\$ <u>1,226,928</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Employee Benefits Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			<u>2002</u>
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	<u>Actual</u>
REVENUES:				
Miscellaneous	\$ 0	\$ 0	\$ 0	\$ 6,895
EXPENDITURES:				
Current-				
General Government-				
Employee Benefits	<u>100,000</u>	<u>91,504</u>	<u>8,496</u>	<u>0</u>
Excess (Deficiency) of Revenues over Expenditures	\$(100,000)	\$ (91,504)	\$8,496	\$ 6,895
Fund Balance-Beginning of Year	<u>230,568</u>	<u>230,568</u>	<u>0</u>	<u>223,673</u>
Fund Balance-End of Year	<u>\$ 130,568</u>	<u>\$139,064</u>	<u>\$8,496</u>	<u>\$230,568</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Workman's Compensation Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous-				
Premium Collections	\$ 150,000	\$193,352	\$43,352	\$352,924
Interest & Miscellaneous	<u>20,000</u>	<u>26,382</u>	<u>6,382</u>	<u>19,145</u>
Total Revenues	<u>\$ 170,000</u>	<u>\$219,734</u>	<u>\$49,734</u>	<u>\$372,069</u>
EXPENDITURES:				
Current-				
General Government-				
Personnel Costs	\$ 130,000	\$132,350	\$ (2,350)	\$126,150
Claim Costs	<u>185,000</u>	<u>143,181</u>	<u>41,819</u>	<u>153,249</u>
Total Expenditures	<u>\$ 315,000</u>	<u>\$275,531</u>	<u>\$39,469</u>	<u>\$279,399</u>
Excess (Deficiency) of Revenues over Expenditures	\$(145,000)	\$ (55,797)	\$89,203	\$ 92,670
Fund Balance-Beginning of Year	<u>881,583</u>	<u>881,583</u>	<u>0</u>	<u>788,913</u>
Fund Balance-End of Year	<u>\$ 736,583</u>	<u>\$825,786</u>	<u>\$89,203</u>	<u>\$881,583</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

DWI Grant Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			<u>2002</u>
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	<u>Actual</u>
REVENUES:				
Miscellaneous	\$0	\$0	\$0	\$ 0
EXPENDITURES:				
Public Safety	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$ 0
OTHER FINANCING SOURCES:				
Operating Transfer To- General Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>(92)</u>
Excess (Deficiency) of Revenues over Expenditures and Other Uses	\$0	\$0	\$0	\$(92)
Fund Balance- Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>92</u>
Fund Balance- End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Drug Recovery Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
REVENUES:				
Miscellaneous	\$22,000	\$ 45,267	\$23,267	\$26,421
EXPENDITURES:				
Current-				
Public Safety-				
Supplies & Miscellaneous	<u>22,000</u>	<u>11,516</u>	<u>10,484</u>	<u>26,563</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ 33,751	\$33,751	\$ (142)
OTHER FINANCING SOURCES:				
Operating Transfer From-				
Coalition Drug Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,259</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$ 0	\$ 33,751	\$33,751	\$ 3,117
Fund Balance-Beginning of Year	<u>69,930</u>	<u>69,930</u>	<u>0</u>	<u>66,813</u>
Fund Balance-End of Year	<u>\$69,930</u>	<u>\$103,681</u>	<u>\$33,751</u>	<u>\$69,930</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Multi-Drug Task Force  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental-				
Parish Sheriff	\$ 2,500	\$ 2,500	\$ 0	\$ 0
State Grant	<u>17,500</u>	<u>5,254</u>	<u>(12,246)</u>	<u>17,023</u>
Total Revenues	<u>\$20,000</u>	<u>\$ 7,754</u>	<u>\$(12,246)</u>	<u>\$17,023</u>
EXPENDITURES:				
Current-				
Public Safety-				
General Operating	\$20,000	\$ 7,589	\$ 12,411	\$ 9,169
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>16,360</u>
Total Expenditures	<u>\$20,000</u>	<u>\$ 7,589</u>	<u>\$ 12,411</u>	<u>\$25,529</u>
Excess (Deficiency) of Revenues over Expenditures	\$ <u>0</u>	\$ <u>165</u>	\$ <u>165</u>	\$ <u>(8,506)</u>
OTHER FINANCING SOURCES:				
Operating Transfer From (To)-				
Sales Tax – Police	\$ 0	\$ 2,500	\$ 2,500	\$ 4,954
DWI Grant Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>92</u>
Total Other Financing	<u>\$ 0</u>	<u>\$ 2,500</u>	<u>\$ 2,500</u>	<u>\$ 5,046</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$ 0	\$ 2,665	\$ 2,665	\$ (3,460)
Fund Balance-Beginning of Year	<u>(3,460)</u>	<u>(3,460)</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$(3,460)</u>	<u>\$ (795)</u>	<u>\$ 2,665</u>	<u>\$(3,460)</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Drug Free Natchitoches Grant  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- State of LA	\$0	\$0	\$0	\$ 0
EXPENDITURES:				
Current- Public Safety- Personnel	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$ 0
OTHER FINANCING SOURCES:				
Operating Transfer To- Drug Recovery Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>(3,259)</u>
Excess (Deficiency) of Revenues over Expenditures and Other Uses	\$0	\$0	\$0	\$(3,259)
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,259</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

STOP Grant  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			<u>2002</u>
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	<u>Actual</u>
REVENUES:				
Intergovernmental-				
Louisiana Highway Commission	\$40,000	\$38,565	\$(1,435)	\$38,921
EXPENDITURES:				
Current-				
Public Safety	<u>40,000</u>	<u>46,131</u>	<u>(6,131)</u>	<u>36,781</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ (7,566)	\$(7,566)	\$ 2,140
OTHER FINANCING SOURCES:				
Operating Transfer From-				
Sales Tax-Police	<u>0</u>	<u>0</u>	<u>0</u>	<u>14,282</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$ 0	\$ (7,566)	\$(7,566)	\$16,422
Fund Balance-Beginning of Year	<u>13,770</u>	<u>13,770</u>	<u>0</u>	<u>(2,652)</u>
Fund Balance-End of Year	<u>\$13,770</u>	<u>\$ 6,204</u>	<u>\$(7,566)</u>	<u>\$13,770</u>

See notes to financial statements.



City of Natchitoches, Louisiana  
Special Revenue Funds

DARE Grant Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
REVENUES:				
Miscellaneous- Donation	\$ 0	\$ 0	\$ 0	\$1,000
EXPENDITURES:				
Current- Public Safety	<u>0</u>	<u>18</u>	<u>(18)</u>	<u>455</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ (18)	\$(18)	\$ 545
Fund Balance-Beginning of Year	<u>545</u>	<u>545</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$545</u>	<u>\$527</u>	<u>\$(18)</u>	<u>\$ 545</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Prisoner Bond Release  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous- Bond Fees	\$6,000	\$ 6,031	\$ 31	\$ 6,118
EXPENDITURES:				
Current- Public Safety	<u>6,000</u>	<u>2,811</u>	<u>3,189</u>	<u>19,618</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ 3,220	\$3,220	\$(13,500)
Fund Balance-Beginning of Year	<u>8,001</u>	<u>8,001</u>	<u>0</u>	<u>21,501</u>
Fund Balance-End of Year	<u>\$8,001</u>	<u>\$11,221</u>	<u>\$3,220</u>	<u>\$ 8,001</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

911 Grant  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- Communication District	\$24,000	\$24,000	\$ 0	\$24,000
EXPENDITURES:				
Current- Public Safety	<u>24,000</u>	<u>20,168</u>	<u>3,832</u>	<u>0</u>
Excess of Revenues over Expenditures	\$ 0	\$ 3,832	\$3,832	\$24,000
Fund Balance-Beginning of Year	<u>48,000</u>	<u>48,000</u>	<u>0</u>	<u>24,000</u>
Fund Balance-End of Year	<u>\$48,000</u>	<u>\$51,832</u>	<u>\$3,832</u>	<u>\$48,000</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Animal Shelter Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous- Donations	\$ 4,500	\$ 4,874	\$374	\$ 4,590
EXPENDITURES:				
Current- Public Safety	<u>4,500</u>	<u>4,339</u>	<u>161</u>	<u>3,492</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ 535	\$535	\$ 1,098
Fund Balance-Beginning of Year	<u>15,940</u>	<u>15,940</u>	<u>0</u>	<u>14,842</u>
Fund Balance-End of Year	<u>\$15,940</u>	<u>\$16,475</u>	<u>\$535</u>	<u>\$15,940</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

MLK Recreation Center  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- State of LA	\$0	\$0	\$0	\$ 0
EXPENDITURES:				
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$ 0
OTHER FINANCING SOURCES:				
Transfer From- General Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,756</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$0	\$0	\$0	\$ 13,756
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>(13,756)</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Litter Abatement Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental-				
La. Dept. of Environmental Quality	\$ 9,700	\$ 3,985	\$(5,715)	\$ 7,248
Miscellaneous-				
Donations	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>
Total Revenues	\$ 9,700	\$ 3,985	\$(5,715)	\$ 8,248
EXPENDITURES:				
Current-				
Streets & Sanitation	<u>9,700</u>	<u>6,091</u>	<u>3,609</u>	<u>5,674</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ (2,106)	\$(2,106)	\$ 2,574
Fund Balance-Beginning of Year	<u>11,971</u>	<u>11,971</u>	<u>0</u>	<u>9,397</u>
Fund Balance-End of Year	<u>\$11,971</u>	<u>\$ 9,865</u>	<u>\$(2,106)</u>	<u>\$11,971</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Liability Insurance Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable	2002
	<u>Budget</u>	<u>Actual</u>	<u>(Unfavorable)</u>	<u>Actual</u>
REVENUES:				
Miscellaneous-				
Interest	\$ 0	\$ 246	\$ 246	\$ 314
Miscellaneous	<u>110,000</u>	<u>2,338</u>	<u>(107,662)</u>	<u>120,000</u>
Total Revenues	\$110,000	\$ 2,584	\$(107,416)	\$120,314
EXPENDITURES:				
Current-				
General Government-				
Claim Costs	<u>110,000</u>	<u>121,278</u>	<u>(11,278)</u>	<u>105,341</u>
Excess (Deficiency) of Revenues over Expenditures	\$ <u>0</u>	\$( <u>118,694</u> )	\$( <u>118,694</u> )	\$ <u>14,973</u>
OTHER FINANCING SOURCES:				
Operating Transfer From-				
General Fund	\$ 0	\$ 50,000	\$ 50,000	\$ 0
Utility Fund	<u>0</u>	<u>60,000</u>	<u>60,000</u>	<u>0</u>
Total Other Financing	\$ <u>0</u>	\$ <u>110,000</u>	\$ <u>110,000</u>	\$ <u>0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$ 0	\$ (8,694)	\$ (8,694)	\$ 14,973
Fund Balance-Beginning of Year	<u>36,261</u>	<u>36,261</u>	<u>0</u>	<u>21,288</u>
Fund Balance-End of Year	\$ <u>36,261</u>	\$ <u>27,567</u>	\$ <u>(8,694)</u>	\$ <u>36,261</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Main Street Promotions  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- NHDDC	\$ 0	\$ 0	\$ 0	\$5,000
Miscellaneous- Charges, Donations, & Miscellaneous	<u>4,000</u>	<u>13,026</u>	<u>9,026</u>	<u>4,649</u>
Total Revenues	\$4,000	\$13,026	\$ 9,026	\$9,649
EXPENDITURES:				
Current- Recreation & Culture	<u>4,000</u>	<u>15,591</u>	<u>(11,591)</u>	<u>3,900</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ (2,565)	\$ (2,565)	\$5,749
OTHER FINANCING SOURCES (USES):				
Operating Transfer From (to)- Music on Main Street	0	0	0	136
NHDDC Christmas Fund	<u>0</u>	<u>(689)</u>	<u>(689)</u>	<u>0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	\$ 0	\$ (3,254)	\$ (3,254)	\$5,885
Fund Balance-Beginning of Year	<u>8,480</u>	<u>8,480</u>	<u>0</u>	<u>2,595</u>
Fund Balance-End of Year	<u>\$8,480</u>	<u>\$ 5,226</u>	<u>\$ (3,254)</u>	<u>\$8,480</u>

See notes to financial statements.



City of Natchitoches, Louisiana  
Special Revenue Funds

Main Street Music  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous	\$0	\$0	\$0	\$ 0
EXPENDITURES:				
Current-				
Recreation & Culture	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$ 0
OTHER FINANCING SOURCES:				
Transfer To-				
Main Street Promotions	<u>0</u>	<u>0</u>	<u>0</u>	<u>(136)</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$0	\$0	\$0	\$(136)
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>136</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Division of Arts Grant  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental-				
LA Office of Cultural Dev.	\$3,950	\$3,950	\$0	\$11,850
EXPENDITURES:				
Current-				
Streets & Sanitation	<u>4,072</u>	<u>4,072</u>	<u>0</u>	<u>11,728</u>
Excess (Deficiency) of Revenues over Expenditures	\$ (122)	\$ (122)	\$0	\$ 122
Fund Balance-Beginning of Year	<u>122</u>	<u>122</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$0</u>	<u>\$ 122</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Main Street Assessment  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

	<u>2003</u>		Variance- Favorable (Unfavorable)
	<u>Budget</u>	<u>Actual</u>	
REVENUES:			
Intergovernmental-			
Federal-HPF	\$17,175	\$16,908	\$ (267)
EXPENDITURES:			
Current-			
Economic Development	<u>17,175</u>	<u>15,901</u>	<u>1,274</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ 1,007	\$1,007
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$ 1,007</u>	<u>\$1,007</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

NHDDC - Flower Baskets  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- NHDDC	\$0	\$0	\$0	\$14,725
EXPENDITURES:				
Current- Streets & Sanitation	<u>0</u>	<u>0</u>	<u>0</u>	<u>17,764</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$ (3,039)
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,039</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

NHDDC - Sidewalks Project  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental-				
NHDDC	\$ 5,000	\$ 4,757	\$ (243)	\$ 11,239
Miscellaenous	<u>0</u>	<u>3,690</u>	<u>3,690</u>	<u>0</u>
Total Revenues	\$ 5,000	\$ 8,447	\$ 3,447	\$ 11,239
EXPENDITURES:				
Current-				
Streets & Sanitation	<u>18,777</u>	<u>1,725</u>	<u>17,052</u>	<u>26,470</u>
Excess (Deficiency) of Revenues over Expenditures	\$(13,777)	\$ 6,722	\$20,499	\$(15,231)
Fund Balance-Beginning of Year	<u>13,777</u>	<u>13,777</u>	<u>0</u>	<u>29,008</u>
Fund Balance-End of Year	\$ <u>0</u>	\$ <u>20,499</u>	\$ <u>20,499</u>	\$ <u>13,777</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

NHDDC - Christmas Project  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- NHDDC	\$ 689	\$ 0	\$(689)	\$ 9,220
EXPENDITURES:				
Current- Streets & Sanitation	<u>0</u>	<u>0</u>	<u>0</u>	<u>18,952</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 689	\$ 0	\$(689)	\$ (9,732)
OTHER FINANCING SOURCES:				
Operating Transfer From- Main Street Promotions	<u>0</u>	<u>689</u>	<u>689</u>	<u>0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$ 689	\$ 689	\$ 0	\$ (9,732)
Fund Balance-Beginning of Year	<u>(689)</u>	<u>(689)</u>	<u>0</u>	<u>9,043</u>
Fund Balance-End of Year	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>(689)</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

LA Endowment for Humanities Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- State Grant	\$ 800	\$ 800	\$0	\$1,700
EXPENDITURES:				
Current- Recreation & Culture	<u>2,500</u>	<u>2,500</u>	<u>0</u>	<u>0</u>
Excess (Deficiency) of Revenues over Expenditures	\$(1,700)	\$(1,700)	\$0	\$1,700
Fund Balance-Beginning of Year	<u>1,700</u>	<u>1,700</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$0</u>	<u>\$1,700</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

SRAC Arts Grant Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- SRAC	\$1,503	\$1,503	\$ 0	\$2,109
EXPENDITURES:				
Current- Recreation & Culture	<u>1,895</u>	<u>1,826</u>	<u>69</u>	<u>1,717</u>
Excess (Deficiency) of Revenues over Expenditures	\$ (392)	\$ (323)	\$69	\$ 392
Fund Balance-Beginning of Year	<u>392</u>	<u>392</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$ 69</u>	<u>\$69</u>	<u>\$ 392</u>

See notes to financial statements.



City of Natchitoches, Louisiana  
Special Revenue Funds

LAMA Conference Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous-				
Donations & Miscellaneous	\$ 2,427	\$ 1,545	\$(882)	\$23,005
EXPENDITURES:				
Current-				
Economic Development	<u>0</u>	<u>0</u>	<u>0</u>	<u>25,432</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 2,427	\$ 1,545	\$(882)	\$ (2,427)
OTHER FINANCING SOURCES:				
Operating Transfer from-				
Airport Grant Fund	<u>0</u>	<u>882</u>	<u>882</u>	<u>0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$ 2,427	\$ 2,427	\$ 0	\$ (2,427)
Fund Balance-Beginning of Year	<u>(2,427)</u>	<u>(2,427)</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>(2,427)</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

DCRT Retirement Development  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

	<u>2003</u>		Variance- Favorable (Unfavorable)
	<u>Budget</u>	<u>Actual</u>	
REVENUES:			
Intergovernmental-			
LA Dept. of CR&T	\$10,000	\$10,000	\$ 0
Miscellaneous	<u>3,000</u>	<u>0</u>	(3,000)
Total Revenues	\$13,000	\$10,000	\$(3,000)
EXPENDITURES:			
Current-			
Economic Development	<u>13,000</u>	<u>13,000</u>	<u>0</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ (3,000)	\$(3,000)
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$ (3,000)</u>	<u>\$(3,000)</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

DCRT Louisiana Purchase  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

	<u>2003</u>		Variance- Favorable (Unfavorable)
	<u>Budget</u>	<u>Actual</u>	
REVENUES:			
Intergovernmental-			
State of LA	\$7,500	\$ 7,500	\$ 0
NHDDC	0	5,000	5,000
Arts Council	<u>0</u>	<u>500</u>	<u>500</u>
Total Revenues	\$7,500	\$13,000	\$ 5,500
EXPENDITURES:			
Current-			
Economic Development	<u>7,500</u>	<u>8,753</u>	<u>(1,253)</u>
Excess of Revenues over Expenditures	\$ 0	\$ 4,247	\$ 4,247
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	\$ <u>0</u>	\$ <u>4,247</u>	\$ <u>4,247</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

NCPTT Heritage Education  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

	<u>2003</u>		Variance- Favorable (Unfavorable)
	<u>Budget</u>	<u>Actual</u>	
REVENUES:			
Intergovernmental-			
U. S. Dept. of Interior	\$34,500	\$11,200	\$(23,300)
EXPENDITURES:			
Current-			
Economic Development	<u>34,500</u>	<u>11,200</u>	<u>23,300</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ 0	\$ 0
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Special Revenue Funds

Cane River Green Market  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

	<u>2003</u>		Variance- Favorable (Unfavorable)
	<u>Budget</u>	<u>Actual</u>	
REVENUES:			
Intergovernmental-			
NHDDC	\$5,000	\$5,000	\$ 0
Miscellaneous	<u>3,000</u>	<u>3,063</u>	<u>63</u>
Total Revenues	<u>\$8,000</u>	<u>\$8,063</u>	<u>\$ 63</u>
EXPENDITURES:			
Current-			
Economic Development-			
Personnel Costs	\$ 750	\$ 435	\$ 315
Utilities	500	30	470
Supplies	500	157	343
Promotional Expenses	<u>6,250</u>	<u>1,832</u>	<u>4,418</u>
Total Expenditures	<u>\$8,000</u>	<u>\$2,454</u>	<u>\$5,546</u>
Excess of Revenues over Expenditures	\$ 0	\$5,609	\$5,609
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$5,609</u>	<u>\$5,609</u>

See notes to financial statements.

## DEBT SERVICE FUND

Sales Tax - DEQ-To accumulate monies to pay for loan advances from the Department of Environmental Quality Revolving Loan Fund. These loans were used to construct a new waste water treatment plant.

City of Natchitoches, Louisiana  
Debt Service Fund

Balance Sheet  
May 31, 2003  
With Comparative Totals from Year Ended May 31, 2002

	<u>Sales Tax - DEQ</u>	
	<u>2003</u>	<u>2002</u>
<u>Assets</u>		
Cash	\$64,076	\$63,121
Due from Water Plant Fund	<u>741</u>	<u>0</u>
Total Assets	<u>\$64,817</u>	<u>\$63,121</u>
<u>Liabilities</u>	\$ 0	\$ 0
<u>Fund Balance</u>		
Reserved for Debt Service	<u>64,817</u>	<u>63,121</u>
Total Liabilities & Fund Balance	<u>\$64,817</u>	<u>\$63,121</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Debt Service Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance  
Year Ended May 31, 2003  
With Comparative Totals from Year Ended May 31, 2002

	<u>Sales Tax - DEQ</u>	
	<u>2003</u>	<u>2002</u>
REVENUES:		
Miscellaneous	\$ <u>966</u>	\$ <u>1,624</u>
EXPENDITURES:		
Debt Service-		
Bonds Retired	\$ 457,944	\$ 439,037
Interest Paid	278,507	297,369
Paying Agent Fees	<u>32,643</u>	<u>34,828</u>
Total Expenditures	\$ <u>769,094</u>	\$ <u>771,234</u>
Excess (Deficiency) of Revenues over Expenditures	\$(768,128)	\$(769,610)
OTHER FINANCING SOURCES:		
Operating Transfers In	<u>769,824</u>	<u>771,228</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	\$ 1,696	\$ 1,618
Fund Balance-Beginning of Year	<u>63,121</u>	<u>61,503</u>
Fund Balance-End of Year	\$ <u>64,817</u>	\$ <u>63,121</u>

See notes to financial statements.



City of Natchitoches, Louisiana  
Debt Service Fund

Sales Tax - DEQ  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous- Interest	\$ <u>0</u>	\$ <u>966</u>	\$ <u>966</u>	\$ <u>1,624</u>
EXPENDITURES:				
Debt Service-				
Bonds Retired	\$ 444,037	\$ 457,944	\$ (13,907)	\$ 439,037
Interest Paid	325,046	278,507	46,539	297,369
Paying Agent Fees	<u>35,128</u>	<u>32,643</u>	<u>2,485</u>	<u>34,828</u>
Total Expenditures	<u>\$ 804,211</u>	<u>\$ 769,094</u>	<u>\$ 35,117</u>	<u>\$ 771,234</u>
Excess (Deficiency) of Revenues over Expenditures	\$(804,211)	\$(768,128)	\$ 36,083	\$(769,610)
OTHER FINANCING SOURCES:				
Operating Transfer (to) from- Sales Tax Fund	<u>885,000</u>	<u>769,824</u>	<u>(115,176)</u>	<u>771,228</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	\$ 80,789	\$ 1,696	\$ (79,093)	\$ 1,618
Fund Balance-Beginning of Year	<u>63,121</u>	<u>63,121</u>	<u>0</u>	<u>61,503</u>
Fund Balance-End of Year	<u>\$ 143,910</u>	<u>\$ 64,817</u>	<u>\$ (79,093)</u>	<u>\$ 63,121</u>

See notes to financial statements.

## CAPITAL PROJECTS FUNDS

Sales Tax Fund-To account for the collection and administration of a 1% sales tax levy which is dedicated to water and sewer expenditures and to the payment of the DEQ Bonds issued to construct a new wastewater treatment plant.

Water Plant Fund-To account for a bond issue for the construction of a new water treatment plant.

LCDBG Streets-To account for a federal grant, passed through the Louisiana Division of Administration, for street improvements.

Raw Water Supply Fund-To account for expenses incurred in attempting to secure a grant to fund the construction of a system to pump water into the City's reservoir.

LCDBG Sewer Fund-To account for a block grant to be used for sewer system improvements.

LCDBG Alliance-To account for a federal grant, passed through the Louisiana Division of Administration, for site improvements to bring a new industry to the City.

State of LA - Capital Projects Fund-To account for a \$5,000,000 grant from the State of Louisiana to be used to make expenditures to bring a new industry into the City.

Trane Project Fund-To account for funds transferred from other City funds to be used for site improvements to bring a new industry into the City. The new plant is in service and the City is being repaid these funds.

EDAP Alliance-To account for a state grant to be used to make expenditures for a new industry.

Alliance Facility Planning-To account for a state grant to be used to make expenditures for a new industry.

Convention Center Fund-To account for funds to be used to purchase land and construct a convention center for the City.

RDF Front Street-To account for future grant funds to be used for improvements in the downtown area.

DOTD Sidewalks-To account for a state grant to be used for upgrades to City sidewalks.

W & L Capital Improvements Fund-To account for transfers from the Proprietary Fund which are for special capital projects constructed for the Utility Fund.

Street Improvements Fund-To account for funds transferred from the Utility Fund for capital improvements to the City's street system.

Capital Improvements Fund-To account for miscellaneous revenues which are accumulated to fund special projects.

FEMA Fire Act Grant-To account for a federal grant used to construct training facilities for firemen.

LLEBG Grant Fund-To account for a federal grant to be used for equipment expenditures for the Police Department..

Main Street Façade-To account for grant funds awarded to the City to be used to pass on to property owners who improve their buildings in the downtown area of the City.

DOTD/FAA Grant-To account for a federal grant to be used to fund improvements at the airport.

DOTD/FAA Airport Runways-To account for federal and state grant funds used for airport runway improvements.

DOTD Gateway Enhancement-To account for a state grant used to beautify the state highway that enters the City.

Town South Flood Control-To account for expenses incurred in attempting to secure a grant to alleviate flooding problems in Town South Subdivision.

NHDDC Projects Fund-To account for grants from the Natchitoches Historic District Development Commission to fund capital improvements in the historic district.

City of Natchitoches, Louisiana  
Capital Projects Funds

Combining Balance Sheet  
Year Ended May 31, 2003  
With Comparative Amounts from Year Ended May 31, 2002

	Sales Tax <u>Fund</u>	Water Plant <u>Fund</u>	LCDBG <u>Streets</u>	Raw Water Supply <u>Fund</u>	LCDBG Sewer <u>Fund</u>
<u>Assets</u>					
Cash & Cash Equivalents	\$7,109,530	\$ 0	\$0	\$ 0	\$ 0
Revenue Receivables	225,439	0	0	0	0
Due from Other Funds	0	0	0	0	0
Long-Term Receivables	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Assets	<u>\$7,334,969</u>	<u>\$ 0</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<u>Liabilities &amp; Fund Balance</u>					
Liabilities-					
Cash Overdraft	\$ 0	\$ 229,556	\$0	\$ 3,100	\$ 411
Accounts Payable	768,279	459,928	0	0	0
Due to Other Funds	<u>0</u>	<u>741</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Liabilities	<u>\$ 768,279</u>	<u>\$ 690,225</u>	<u>\$0</u>	<u>\$ 3,100</u>	<u>\$ 411</u>
Fund Balance-					
Undesignated	\$ 0	\$ 0	\$0	\$ 0	\$ 0
Designated for					
Long-Term Receivable	0	0	0	0	0
Reserved for					
Debt Service	6,566,690	0	0	0	0
Deficit	<u>0</u>	<u>(690,225)</u>	<u>0</u>	<u>(3,100)</u>	<u>(411)</u>
Total Fund Balance	<u>\$6,566,690</u>	<u>\$(690,225)</u>	<u>\$0</u>	<u>\$(3,100)</u>	<u>\$(411)</u>
Total Liabilities & Fund Balances	<u>\$7,334,969</u>	<u>\$ 0</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$ 0</u>

See notes to financial statements.

<u>LCDBG Alliance Fund</u>	<u>State Capital Projects</u>	<u>Trane Project Fund</u>	<u>EDAP Alliance Grant</u>	<u>Alliance Facility Planning</u>	<u>Convention Center Fund</u>	<u>RDF Front Street</u>
\$0	\$0	\$280,154	\$0	\$0	\$ 0	\$2,158
0	0	0	0	0	0	0
0	0	0	0	0	0	0
<u>0</u>	<u>0</u>	<u>334,822</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$0</u>	<u>\$0</u>	<u>\$614,976</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$2,158</u>
\$0	\$0	\$ 0	\$0	\$0	\$ 1,611	\$ 0
0	0	0	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 1,611</u>	<u>\$ 0</u>
\$0	\$0	\$ 0	\$0	\$0	\$ 0	\$2,158
0	0	334,822	0	0	0	0
0	0	280,154	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(1,611)</u>	<u>0</u>
<u>\$0</u>	<u>\$0</u>	<u>\$614,976</u>	<u>\$0</u>	<u>\$0</u>	<u>\$(1,611)</u>	<u>\$2,158</u>
<u>\$0</u>	<u>\$0</u>	<u>\$614,976</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$2,158</u>

Continued next page

City of Natchitoches, Louisiana  
Capital Projects Funds

Combining Balance Sheet (cont'd)  
Year Ended May 31, 2003  
With Comparative Amounts from Year Ended May 31, 2002

	DOTD Trans Equity <u>Sidewalks</u>	Water & Light Capital <u>Improvements</u>	Street Improvement <u>Fund</u>	Capital Improvements <u>Fund</u>	FEMA Fire Act <u>Grant</u>	LLEBG Grant <u>Fund</u>
<u>Assets</u>						
Cash & Cash Equivalents	\$13,776	\$1,353,948	\$74,643	\$955,147	\$0	\$81,713
Revenue Receivables	0	0	0	0	0	0
Due from Other Funds	0	0	0	0	0	0
Long-Term Receivables	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Assets	<u>\$13,776</u>	<u>\$1,353,948</u>	<u>\$74,643</u>	<u>\$955,147</u>	<u>\$0</u>	<u>\$81,713</u>
<u>Liabilities &amp; Fund Balance</u>						
Liabilities-						
Cash Overdraft	\$ 0	\$ 0	\$ 0	\$ 0	\$0	\$ 0
Accounts Payable	2,506	59,281	0	0	0	0
Due to Other Funds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Liabilities	<u>\$ 2,506</u>	<u>\$ 59,281</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$0</u>	<u>\$ 0</u>
Fund Balance-						
Undesignated	\$11,270	\$ 844,667	\$74,643	\$955,147	\$0	\$81,713
Designated for						
Long-Term Receivable	0	0	0	0	0	0
Reserved for						
Debt Service	0	450,000	0	0	0	0
Deficit	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Fund Balance	<u>\$11,270</u>	<u>\$1,294,667</u>	<u>\$74,643</u>	<u>\$955,147</u>	<u>\$0</u>	<u>\$81,713</u>
Total Liabilities & Fund Balances	<u>\$13,776</u>	<u>\$1,353,948</u>	<u>\$74,643</u>	<u>\$955,147</u>	<u>\$0</u>	<u>\$81,713</u>

See notes to financial statements.

Main Street Facade	DOTD/FAA Grant Fund	DOTD/FAA Airport Runways	DOTD Gateway Enhancement	Town South Flood Control	NHDDC Projects Fund	Totals	
						May 31, 2003	May 31, 2002
\$6,491	\$0	\$ 0	\$3,188	\$0	\$ 0	\$ 9,880,748	\$ 9,250,309
0	0	16,087	0	0	0	241,526	319,012
0	0	0	0	0	0	0	5,454
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>334,822</u>	<u>652,067</u>
<u>\$6,491</u>	<u>\$0</u>	<u>\$16,087</u>	<u>\$3,188</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$10,457,096</u>	<u>\$10,226,842</u>
\$ 0	\$0	\$13,886	\$ 0	\$0	\$ 205	\$ 248,769	\$ 336,269
0	0	2,254	563	0	0	1,292,811	805,481
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>741</u>	<u>74,773</u>
<u>\$ 0</u>	<u>\$0</u>	<u>\$16,140</u>	<u>\$ 563</u>	<u>\$0</u>	<u>\$ 205</u>	<u>\$ 1,542,321</u>	<u>\$ 1,216,523</u>
\$6,491	\$0	\$ 0	\$2,625	\$0	\$ 0	\$ 1,978,714	\$ 1,661,199
0	0	0	0	0	0	334,822	652,067
0	0	0	0	0	0	7,296,844	6,840,004
<u>0</u>	<u>0</u>	<u>(53)</u>	<u>0</u>	<u>0</u>	<u>(205)</u>	<u>(695,605)</u>	<u>(142,951)</u>
<u>\$6,491</u>	<u>\$0</u>	<u>\$ (53)</u>	<u>\$2,625</u>	<u>\$0</u>	<u>\$(205)</u>	<u>\$ 8,914,775</u>	<u>\$ 9,010,319</u>
<u>\$6,491</u>	<u>\$0</u>	<u>\$16,087</u>	<u>\$3,188</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$10,457,096</u>	<u>\$10,226,842</u>

City of Natchitoches, Louisiana  
Capital Projects Funds

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances  
Year Ended May 31, 2003  
With Comparative Amounts from Year Ended May 31, 2002

	Sales Tax <u>Fund</u>	Water Plant <u>Fund</u>	LCDBG <u>Streets</u>	Raw Water Supply <u>Fund</u>	LCDBG Sewer <u>Fund</u>
<b>REVENUES:</b>					
Taxes	\$ 2,913,808	\$ 0	\$0	\$ 0	\$ 0
Intergovernmental	0	0	0	0	610,689
Miscellaneous	<u>136,735</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	<u>\$ 3,050,543</u>	<u>\$ 0</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$610,689</u>
<b>EXPENDITURES:</b>					
Current-					
General Government	\$ 141,947	\$ 0	\$0	\$ 0	\$ 27,162
Public Safety	0	0	0	0	0
Streets & Sanitation	0	0	0	0	0
Water, Sewer & Utilities	464,563	1,233,000	0	0	577,927
Economic Development	0	0	0	0	0
Debt Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	<u>\$ 606,510</u>	<u>\$ 1,233,000</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$605,089</u>
Excess (Deficiency) of Revenues over Expenditures	<u>\$ 2,444,033</u>	<u>\$(1,233,000)</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$ 5,600</u>
<b>OTHER FINANCING:</b>					
Debt Proceeds	\$ 0	\$ 666,617	\$0	\$ 0	\$ 0
Operating Transfers In	0	0	0	0	0
Operating Transfers Out	<u>(1,269,824)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Other Financing	<u>\$(1,269,824)</u>	<u>\$ 666,617</u>	<u>\$0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	\$ 1,174,209	\$ (566,383)	\$0	\$ 0	\$ 5,600
Fund Balances-Beginning of Year	<u>5,392,481</u>	<u>(123,842)</u>	<u>0</u>	<u>(3,100)</u>	<u>(6,011)</u>
Fund Balances-End of Year	<u>\$ 6,566,690</u>	<u>\$ (690,225)</u>	<u>\$0</u>	<u>\$(3,100)</u>	<u>\$(411)</u>

See notes to financial statements.



<u>LCDBG Alliance Fund</u>	<u>State Capital Projects</u>	<u>Trane Project Fund</u>	<u>EDAP Alliance Grant</u>	<u>Alliance Facility Planning</u>	<u>Convention Center Fund</u>	<u>RDF Front Street</u>
\$0	\$0	\$ 0	\$0	\$0	\$ 0	\$ 0
0	0	0	0	0	0	0
<u>0</u>	<u>0</u>	<u>27,937</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
\$0	\$0	\$ 27,937	\$0	\$0	\$ 0	\$ 0
\$0	\$0	\$ 0	\$0	\$0	\$ 0	\$ 0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	7,045	0
<u>0</u>	<u>0</u>	<u>277,251</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
\$0	\$0	\$ 277,251	\$0	\$0	\$ 7,045	\$ 0
\$0	\$0	\$(249,314)	\$0	\$0	\$(7,045)	\$ 0
\$0	\$0	\$ 0	\$0	\$0	\$ 0	\$ 0
0	0	0	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
\$0	\$0	\$ 0	\$0	\$0	\$ 0	\$ 0
\$0	\$0	\$(249,314)	\$0	\$0	\$(7,045)	\$ 0
<u>0</u>	<u>0</u>	<u>864,290</u>	<u>0</u>	<u>0</u>	<u>5,434</u>	<u>2,158</u>
\$0	\$0	\$ 614,976	\$0	\$0	\$(1,611)	\$2,158

Continued next page

City of Natchitoches, Louisiana  
Capital Projects Funds

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances (cont'd)  
Year Ended May 31, 2003  
With Comparative Amounts from Year Ended May 31, 2002

	DOTD Trans Equity <u>Sidewalks</u>	Water & Light Capital <u>Improvements</u>	Street Improvement <u>Fund</u>	Capital Improvements <u>Fund</u>	FEMA Fire Act <u>Grant</u>	LLEBG Grant <u>Fund</u>
<b>REVENUES:</b>						
Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$0	\$ 0
Intergovernmental	0	0	0	0	0	0
Miscellaneous	<u>0</u>	<u>100,228</u>	<u>0</u>	<u>100,692</u>	<u>0</u>	<u>0</u>
Total Revenues	<u>\$ 0</u>	<u>\$ 100,228</u>	<u>\$ 0</u>	<u>\$100,692</u>	<u>\$0</u>	<u>\$ 0</u>
<b>EXPENDITURES:</b>						
Current-						
General Government	\$ 0	\$ 0	\$ 0	\$ 1,147	\$0	\$ 0
Public Safety	0	0	0	0	0	22,484
Streets & Sanitation	47,738	0	234,502	0	0	0
Water, Sewer & Utilities	0	1,137,390	0	0	0	0
Economic Development	0	0	0	0	0	0
Debt Service	<u>0</u>	<u>239,114</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	<u>\$ 47,738</u>	<u>\$ 1,376,504</u>	<u>\$ 234,502</u>	<u>\$ 1,147</u>	<u>\$0</u>	<u>\$ 22,484</u>
Excess (Deficiency) of Revenues over Expenditures	<u>\$(47,738)</u>	<u>\$(1,276,276)</u>	<u>\$(234,502)</u>	<u>\$ 99,545</u>	<u>\$0</u>	<u>\$(22,484)</u>
<b>OTHER FINANCING:</b>						
Debt Proceeds	\$ 0	\$ 0	\$ 0	\$ 0	\$0	\$ 0
Operating Transfers In	59,008	961,772	250,000	0	0	0
Operating Transfers Out	<u>0</u>	<u>(250,000)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Other Financing	<u>\$ 59,008</u>	<u>\$ 711,772</u>	<u>\$ 250,000</u>	<u>\$ 0</u>	<u>\$0</u>	<u>\$ 0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	<u>\$ 11,270</u>	<u>\$ (564,504)</u>	<u>\$ 15,498</u>	<u>\$ 99,545</u>	<u>\$0</u>	<u>\$ (22,484)</u>
Fund Balances-Beginning of Year	<u>0</u>	<u>1,859,171</u>	<u>59,145</u>	<u>855,602</u>	<u>0</u>	<u>104,197</u>
Fund Balances-End of Year	<u>\$ 11,270</u>	<u>\$ 1,294,667</u>	<u>\$ 74,643</u>	<u>\$955,147</u>	<u>\$0</u>	<u>\$ 81,713</u>

See notes to financial statements.

Main Street Facade	DOTD/FAA Grant Fund	DOTD/FAA Airport Runways	DOTD Gateway Enhancement	Town South Flood Control	NHDDC Projects Fund	Totals	
						May 31, 2003	May 31, 2002
\$ 0	\$ 0	\$ 0	\$ 0	\$0	\$ 0	\$ 2,913,808	\$ 2,809,109
5,699	130,231	347,704	0	0	12,000	1,106,323	2,495,678
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>365,592</u>	<u>947,796</u>
\$ <u>5,699</u>	\$ <u>130,231</u>	\$ <u>347,704</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>12,000</u>	\$ <u>4,385,723</u>	\$ <u>6,252,583</u>
\$ 0	\$ 0	\$ 0	\$ 0	\$0	\$ 0	\$ 170,256	\$ 924,950
0	0	0	0	0	0	22,484	191,331
0	0	0	32,375	0	12,000	326,615	221,003
0	0	0	0	0	0	3,412,880	2,626,248
10,000	56,455	347,757	0	0	0	421,257	2,241,124
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>516,365</u>	<u>520,875</u>
\$ <u>10,000</u>	\$ <u>56,455</u>	\$ <u>347,757</u>	\$ <u>32,375</u>	\$ <u>0</u>	\$ <u>12,000</u>	\$ <u>4,869,857</u>	\$ <u>6,725,531</u>
\$ (4,301)	\$ <u>73,776</u>	\$ <u>(53)</u>	\$ <u>(32,375)</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>(484,134)</u>	\$ <u>(472,948)</u>
\$ 0	\$ 0	\$ 0	\$ 0	\$0	\$ 0	\$ 666,617	\$ 627,783
0	0	0	35,000	0	0	1,305,780	2,189,973
<u>0</u>	<u>(63,983)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(1,583,807)</u>	<u>(1,769,167)</u>
\$ <u>0</u>	\$ <u>(63,983)</u>	\$ <u>0</u>	\$ <u>35,000</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>388,590</u>	\$ <u>1,048,589</u>
\$ (4,301)	\$ 9,793	\$ (53)	\$ 2,625	\$0	\$ 0	\$ (95,544)	\$ 575,641
<u>10,792</u>	<u>(9,793)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(205)</u>	<u>9,010,319</u>	<u>8,434,678</u>
\$ <u>6,491</u>	\$ <u>0</u>	\$ <u>(53)</u>	\$ <u>2,625</u>	\$ <u>0</u>	\$ <u>(205)</u>	\$ <u>8,914,775</u>	\$ <u>9,010,319</u>

City of Natchitoches, Louisiana  
Capital Projects Funds

Sales Tax Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Taxes-				
Sales & Use Tax	\$ 2,600,000	\$ 2,913,808	\$ 313,808	\$ 2,809,109
Miscellaneous-				
Interest	260,000	133,323	(126,677)	134,848
Miscellaneous	<u>0</u>	<u>3,412</u>	<u>3,412</u>	<u>9,818</u>
Total Revenues	<u>\$ 2,860,000</u>	<u>\$ 3,050,543</u>	<u>\$ 190,543</u>	<u>\$ 2,953,775</u>
EXPENDITURES:				
Current-				
General Government	\$ 181,500	\$ 141,947	\$ 39,553	\$ 156,051
Water & Sewer-				
Maintenance	75,000	133,200	(58,200)	102,704
Capital Expenditures	<u>1,903,500</u>	<u>331,363</u>	<u>1,572,137</u>	<u>1,251,187</u>
Total Expenditures	<u>\$ 2,160,000</u>	<u>\$ 606,510</u>	<u>\$ 1,553,490</u>	<u>\$ 1,509,942</u>
Excess (Deficiency) of Revenues over Expenditures	<u>\$ 700,000</u>	<u>\$ 2,444,033</u>	<u>\$ 1,744,033</u>	<u>\$ 1,443,833</u>
OTHER FINANCING SOURCES (USES):				
Debt Proceeds	\$ 0	\$ 0	\$ 0	\$ 47,783
Transfer From (To) From-				
Debt Service Fund	(885,000)	(769,824)	115,176	(771,228)
Utility Fund	<u>(500,000)</u>	<u>(500,000)</u>	<u>0</u>	<u>(484,445)</u>
Total Other Financing	<u>\$(1,385,000)</u>	<u>\$(1,269,824)</u>	<u>\$ 115,176</u>	<u>\$(1,207,890)</u>
Excess (Deficiency) of Revenues and Other Sources over Expen- ditures and Other Uses	<u>\$ (685,000)</u>	<u>\$ 1,174,209</u>	<u>\$ 1,859,209</u>	<u>\$ 235,943</u>
Fund Balance-Beginning of Year	<u>5,392,481</u>	<u>5,392,481</u>	<u>0</u>	<u>5,156,538</u>
Fund Balance-End of Year	<u>\$ 4,707,481</u>	<u>\$ 6,566,690</u>	<u>\$ 1,859,209</u>	<u>\$ 5,392,481</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

Water Plant Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES:				
Current-				
Water & Sewer-				
Capital Expenditures	<u>3,876,158</u>	<u>1,233,000</u>	<u>2,643,158</u>	<u>147,434</u>
Excess (Deficiency) of Revenues over Expenditures	\$(3,876,158)	\$(1,233,000)	\$ 2,643,158	\$(147,434)
OTHER FINANCING SOURCES:				
Bond Proceeds	<u>4,000,000</u>	<u>666,617</u>	<u>(3,333,383)</u>	<u>0</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$ 123,842	\$ (566,383)	\$ (690,225)	\$(147,434)
Fund Balance-Beginning of Year	<u>(123,842)</u>	<u>(123,842)</u>	<u>0</u>	<u>23,592</u>
Fund Balance-End of Year	\$ <u>0</u>	\$ <u>(690,225)</u>	\$ <u>(690,225)</u>	\$ <u>(123,842)</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

LCDBG Streets  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
REVENUES:				
Miscellaneous	\$0	\$0	\$0	\$ 0
EXPENDITURES:				
Current- Administration	<u>0</u>	<u>0</u>	<u>0</u>	<u>30</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$(30)
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>30</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

Raw Water Supply Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
REVENUES:				
Miscellaneous	\$ 3,100	\$ 0	\$(3,100)	\$ 0
EXPENDITURES:				
Current-				
Water Utilities	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,100</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 3,100	\$ 0	\$(3,100)	\$(3,100)
Fund Balance-Beginning of Year	<u>(3,100)</u>	<u>(3,100)</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$(3,100)</u>	<u>\$(3,100)</u>	<u>\$(3,100)</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

LCDBG Sewer Grant Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	Total Program <u>Budget</u>	Prior Year <u>Transactions</u>	Remaining <u>Budget</u>	Current Year <u>Transactions</u>	Variance- Favorable <u>(Unfavorable)</u>
REVENUES:					
Intergovernmental-					
LA Division of Administration	<u>\$852,482</u>	<u>\$108,994</u>	<u>\$743,488</u>	<u>\$610,689</u>	<u>\$(132,799)</u>
EXPENDITURES:					
Current-					
General Government-					
Administration	\$ 39,700	\$ 12,858	\$ 26,842	\$ 27,162	\$ (320)
Non-Reimbursable	0	6,011	(6,011)	0	(6,011)
Sewer Utilities-					
Capital Expenditures	<u>812,782</u>	<u>96,136</u>	<u>716,646</u>	<u>577,927</u>	<u>138,719</u>
Total Expenditures	<u>\$852,482</u>	<u>\$115,005</u>	<u>\$737,477</u>	<u>\$605,089</u>	<u>\$ 132,388</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ (6,011)	\$ 6,011	\$ 5,600	\$ (411)
Fund Balance (Deficit)-Beginning of Year	<u>0</u>	<u>0</u>	<u>(6,011)</u>	<u>(6,011)</u>	<u>0</u>
Fund Balance (Deficit)-End of Year	<u>\$ 0</u>	<u>\$ (6,011)</u>	<u>\$ 0</u>	<u>\$ (411)</u>	<u>\$ (411)</u>

See notes to financial statements.



City of Natchitoches, Louisiana  
Capital Projects Funds

LCDBG Alliance  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
REVENUES	\$0	\$0	\$0	\$ 0
EXPENDITURES	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$ 0
OTHER FINANCING SOURCES:				
Operating Transfer To- Trane Project Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>(88,631)</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$0	\$0	\$0	\$(88,631)
Fund Balance (Deficit)-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>88,631</u>
Fund Balance (Deficit)-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

State of LA - Capital Projects  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous	\$0	\$0	\$0	\$ 77,206
EXPENDITURES:				
Current-				
Economic Development-				
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (Deficiency) of				
Revenues over Expenditures	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 77,206</u>
OTHER FINANCING SOURCES:				
Operating Transfer From (To)-				
Capital Improvements Fund	\$0	\$0	\$0	\$ 0
Trane Project Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>(174,863)</u>
Total Other Financing	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$(174,863)</u>
Excess (Deficiency) of Revenues and				
Other Sources over Expenditures				
and Other Uses	\$0	\$0	\$0	\$ (97,657)
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>97,657</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

Trane Project Grant Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous- Interest	\$ <u>25,000</u>	\$ <u>27,937</u>	\$ <u>2,937</u>	\$ <u>44,860</u>
EXPENDITURES:				
Current-				
Debt Service-				
Principal	\$ 230,000	\$ 230,000	\$ 0	\$ 220,000
Interest	<u>47,236</u>	<u>47,251</u>	<u>(15)</u>	<u>59,340</u>
Total Expenditures	\$ <u>277,236</u>	\$ <u>277,251</u>	\$ <u>(15)</u>	\$ <u>279,340</u>
Excess (Deficiency) of Revenues over Expenditures	\$ <u>(252,236)</u>	\$ <u>(249,314)</u>	\$ <u>2,922</u>	\$ <u>(234,480)</u>
OTHER FINANCING SOURCES:				
Transfer From-				
LCDBG Alliance	\$ 0	\$ 0	\$ 0	\$ 88,631
State Capital Projects	<u>0</u>	<u>0</u>	<u>0</u>	<u>174,863</u>
Total Other Financing	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>263,494</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$ <u>(252,236)</u>	\$ <u>(249,314)</u>	\$ <u>2,922</u>	\$ <u>29,014</u>
Fund Balance-Beginning of Year	<u>864,290</u>	<u>864,290</u>	<u>0</u>	<u>835,276</u>
Fund Balance-End of Year	\$ <u>612,054</u>	\$ <u>614,976</u>	\$ <u>2,922</u>	\$ <u>864,290</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

EDAP Alliance Grant  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental-				
State of LA	\$0	\$0	\$0	\$500,000
Miscellaneous-				
Alliance Company	<u>0</u>	<u>0</u>	<u>0</u>	<u>19,862</u>
Total Revenues	\$0	\$0	\$0	\$519,862
EXPENDITURES:				
Current-				
Economic Development-				
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>519,862</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$ 0
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

Facility Planning Alliance Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental-				
State of LA	\$0	\$0	\$0	\$1,500,000
Miscellaneous-				
Alliance Company	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,782</u>
Total Revenues	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,512,782</u>
EXPENDITURES:				
Current-				
Economic Development-				
Administration	\$0	\$0	\$0	\$ 5,000
Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,507,782</u>
Total Expenditures	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,512,782</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$ 0
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

Convention Center Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	<u>2002 Actual</u>
REVENUES:				
Intergovernmental-				
State of LA	\$15,000	\$ 0	\$(15,000)	\$ 0
EXPENDITURES:				
Current-				
Economic Development-				
Capital Expenditures	<u>15,000</u>	<u>7,045</u>	<u>7,955</u>	<u>180</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$(7,045)	\$ (7,045)	\$ (180)
Fund Balance-Beginning of Year	<u>5,434</u>	<u>5,434</u>	<u>0</u>	<u>5,614</u>
Fund Balance-End of Year	<u>\$ 5,434</u>	<u>\$(1,611)</u>	<u>\$ (7,045)</u>	<u>\$5,434</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

RDF Front Street  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
REVENUES	\$ 0	\$ 0	\$0	\$ 0
EXPENDITURES	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ 0	\$0	\$ 0
Fund Balance-Beginning of Year	<u>2,158</u>	<u>2,158</u>	<u>0</u>	<u>2,158</u>
Fund Balance-End of Year	<u>\$2,158</u>	<u>\$2,158</u>	<u>\$0</u>	<u>\$2,158</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

DOTD Trans Equity - Sidewalks  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES	\$0	\$ 0	\$ 0	\$ 0
EXPENDITURES:				
Current-				
Streets & Sanitation	<u>0</u>	<u>47,738</u>	<u>(47,738)</u>	<u>1,152</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$(47,738)	\$(47,738)	\$(1,152)
OTHER FINANCING SOURCES:				
Operating Transfer From-				
General Fund	<u>0</u>	<u>59,008</u>	<u>59,008</u>	<u>1,152</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$0	\$ 11,270	\$ 11,270	\$ 0
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$ 11,270</u>	<u>\$ 11,270</u>	<u>\$ 0</u>

See notes to financial statements.



City of Natchitoches, Louisiana  
Capital Projects Funds

Water & Light Capital Improvements Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous-				
Interest	\$ 40,000	\$ 23,827	\$ (16,173)	\$ 47,917
Insurance Recovery	<u>0</u>	<u>76,401</u>	<u>76,401</u>	<u>503</u>
Total Revenues	<u>\$ 40,000</u>	<u>\$ 100,228</u>	<u>\$ 60,228</u>	<u>\$ 48,420</u>
EXPENDITURES:				
Current-				
Water, Sewer & Utilities-				
Maintenance of Systems	\$ 124,000	\$ 537,324	\$(413,324)	\$ 0
Capital Expenditures	433,000	600,066	(167,066)	1,025,687
Debt Service-				
Bond Interest	55,000	34,114	20,886	46,535
Bond Principal	<u>195,000</u>	<u>205,000</u>	<u>(10,000)</u>	<u>195,000</u>
Total Expenditures	<u>\$ 807,000</u>	<u>\$ 1,376,504</u>	<u>\$(569,504)</u>	<u>\$ 1,267,222</u>
Excess (Deficiency) of Revenues over Expenditures	<u>\$ (767,000)</u>	<u>\$(1,276,276)</u>	<u>\$(509,276)</u>	<u>\$(1,218,802)</u>
OTHER FINANCING SOURCES:				
Operating Transfers (To) From-				
Water & Light Fund	\$1,093,320	\$ 961,772	\$(131,548)	\$ 1,645,670
Street Improvement Fund	<u>(250,000)</u>	<u>(250,000)</u>	<u>0</u>	<u>(250,000)</u>
Total Other Financing	<u>\$ 843,320</u>	<u>\$ 711,772</u>	<u>\$(131,548)</u>	<u>\$ 1,395,670</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	<u>\$ 76,320</u>	<u>\$ (564,504)</u>	<u>\$(640,824)</u>	<u>\$ 176,868</u>
Fund Balance-Beginning of Year	<u>1,859,171</u>	<u>1,859,171</u>	<u>0</u>	<u>1,682,303</u>
Fund Balance-End of Year	<u>\$1,935,491</u>	<u>\$ 1,294,667</u>	<u>\$(640,824)</u>	<u>\$ 1,859,171</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

Street Improvement Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
REVENUES	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES:				
Current-				
Streets & Sanitation-				
Capital Expenditures	<u>250,000</u>	<u>234,502</u>	<u>15,498</u>	<u>204,910</u>
Excess (Deficiency) of Revenues over Expenditures	\$(250,000)	\$(234,502)	\$15,498	\$(204,910)
OTHER FINANCING SOURCES:				
Operating Transfer From-				
W & L Capital Improvements	<u>250,000</u>	<u>250,000</u>	<u>0</u>	<u>250,000</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses	\$ 0	\$ 15,498	\$15,498	\$ 45,090
Fund Balance-Beginning of Year	<u>59,145</u>	<u>59,145</u>	<u>0</u>	<u>14,055</u>
Fund Balance-End of Year	\$ <u>59,145</u>	\$ <u>74,643</u>	\$ <u>15,498</u>	\$ <u>59,145</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

Capital Improvements Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Miscellaneous-				
Donation	\$ 0	\$ 0	\$ 0	\$ 100,000
Insurance Recovery	100,000	100,000	0	500,000
Interest	<u>0</u>	<u>692</u>	<u>692</u>	<u>0</u>
Total Revenues	\$100,000	\$100,692	\$ 692	\$ 600,000
EXPENDITURES:				
Current-				
General Government-				
Capital Expenditures	<u>0</u>	<u>1,147</u>	<u>(1,147)</u>	<u>750,000</u>
Excess (Deficiency) of Revenues over Expenditures	\$100,000	\$ 99,545	\$ (455)	\$(150,000)
OTHER FINANCING SOURCES:				
Debt Proceeds	<u>0</u>	<u>0</u>	<u>0</u>	<u>580,000</u>
Excess (Deficiency) of Revenues over Expenditures and Other Uses	\$100,000	\$ 99,545	\$ (455)	\$ 430,000
Fund Balance-Beginning of Year	<u>855,602</u>	<u>855,602</u>	<u>0</u>	<u>425,602</u>
Fund Balance-End of Year	<u>\$955,602</u>	<u>\$955,147</u>	<u>\$ (455)</u>	<u>\$ 855,602</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

FEMA Fire Act Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- FEMA Grant	\$0	\$0	\$0	\$127,980
EXPENDITURES:				
Current- Public Safety- Capital Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>142,200</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$ (14,220)
OTHER FINANCING SOURCES:				
Operating Transfer From- Hazard Tax Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>14,220</u>
Excess of Revenues and Other Sources over Expenditures	\$0	\$0	\$0	\$ 0
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

LLEBG Grant Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	<u>2002 Actual</u>
REVENUES:				
Intergovernmental-				
Federal Grant	\$ 0	\$ 0	\$ 0	\$ 40,341
EXPENDITURES:				
Current-				
Public Safety	<u>40,341</u>	<u>22,484</u>	<u>17,857</u>	<u>49,131</u>
Excess (Deficiency) of Revenues over Expenditures	\$ (40,341)	\$ (22,484)	\$17,857	\$ (8,790)
Fund Balance-Beginning of Year	<u>104,197</u>	<u>104,197</u>	<u>0</u>	<u>112,987</u>
Fund Balance-End of Year	<u>\$ 63,856</u>	<u>\$ 81,713</u>	<u>\$17,857</u>	<u>\$104,197</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

Main Street Façade Grant  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental-				
Main Street Program	\$ 5,000	\$ 5,699	\$699	\$ 6,801
EXPENDITURES:				
Current-				
Economic Development	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0</u>
Excess of Revenues over Expenditures	\$ (5,000)	\$ (4,301)	\$699	\$ 6,801
Fund Balance-Beginning of Year	<u>10,792</u>	<u>10,792</u>	<u>0</u>	<u>3,991</u>
Fund Balance-End of Year	<u>\$ 5,792</u>	<u>\$ 6,491</u>	<u>\$699</u>	<u>\$10,792</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

DOTD/FAA Grant Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	Total Program <u>Budget</u>	Prior Year <u>Transactions</u>	Remaining <u>Budget</u>	Current Year <u>Transactions</u>	Variance- Favorable (Unfavorable)
REVENUES:					
Intergovernmental-					
DOTD/FAA	\$307,049	\$178,656	\$128,393	\$117,208	\$(11,185)
Louisiana DOTD	<u>34,112</u>	<u>19,851</u>	<u>14,261</u>	<u>13,023</u>	<u>(1,238)</u>
Total Revenues	\$341,161	\$198,507	\$142,654	\$130,231	\$(12,423)
EXPENDITURES:					
Current-					
Economic Development-					
Capital Expenditures	<u>341,161</u>	<u>208,300</u>	<u>132,861</u>	<u>56,455</u>	<u>76,406</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$ (9,793)	\$ 9,793	\$ 73,776	\$ 63,983
OTHER FINANCING USES:					
Operating Transfer to-					
Airport Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>(63,983)</u>	<u>(63,983)</u>
Excess (Deficiency) of Revenues over Expenditures and Other Uses	\$ 0	\$ (9,793)	\$ 9,793	\$ 9,793	\$ 0
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>(9,793)</u>	<u>(9,793)</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$ (9,793)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

FAA/DOTD Airport Runways  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

	Total Program <u>Budget</u>	Current Year <u>Transactions</u>	Remaining <u>Budget</u>
REVENUES:			
Intergovernmental-			
FAA-Federal	\$454,491	\$312,934	\$(141,557)
DOTD-State	<u>50,499</u>	<u>34,770</u>	<u>(15,729)</u>
Total Revenues	\$504,990	\$347,704	\$(157,286)
EXPENDITURES:			
Current-			
Economic Development			
Capital Expenditures	<u>504,990</u>	<u>347,757</u>	<u>157,233</u>
Excess of Revenues over Expenditures	\$ 0	\$ (53)	\$ (53)
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	\$ <u>0</u>	\$ <u>(53)</u>	\$ <u>(53)</u>

See notes to financial statements.



City of Natchitoches, Louisiana  
Capital Projects Funds

DOTD Gateway Enhancement  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003

	<u>2003</u>		Variance- Favorable (Unfavorable)
	<u>Budget</u>	<u>Actual</u>	
REVENUES:			
Intergovernmental- Federal Grant	\$240,000	\$ 0	\$(240,000)
EXPENDITURES:			
Current- Streets & Sanitation	<u>240,000</u>	<u>32,375</u>	<u>207,625</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 0	\$(32,375)	\$ (32,375)
OTHER FINANCING SOURCES:			
Transfer From- General Fund	<u>0</u>	<u>35,000</u>	<u>35,000</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$ 0	\$ 2,625	\$ 2,625
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$ 2,625</u>	<u>\$ 2,625</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

Town South Flood Control  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>			
	<u>Budget</u>	<u>Actual</u>	Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
REVENUES	\$0	\$0	\$0	\$ 0
EXPENDITURES:				
Current-				
Streets & Sanitation	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,681</u>
Excess (Deficiency) of Revenues over Expenditures	\$0	\$0	\$0	\$(1,681)
OTHER FINANCING SOURCES:				
Operating Transfer From-				
General Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,681</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	\$0	\$0	\$0	\$ 0
Fund Balance-Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$ 0</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Capital Projects Funds

NHDDC Projects Fund  
Schedule of Revenues, Expenditures and Changes in Fund Balance-  
Budget (GAAP Basis) and Actual  
Year Ended May 31, 2003  
With Comparative Actual Amounts from Year Ended May 31, 2002

	<u>2003</u>		Variance- Favorable (Unfavorable)	2002 <u>Actual</u>
	<u>Budget</u>	<u>Actual</u>		
REVENUES:				
Intergovernmental- NHDDC	\$12,000	\$12,000	\$ 0	\$13,055
EXPENDITURES:				
Current- Streets & Sanitation	<u>11,795</u>	<u>12,000</u>	<u>(205)</u>	<u>13,260</u>
Excess (Deficiency) of Revenues over Expenditures	\$ 205	\$ 0	\$(205)	\$ (205)
Fund Balance-Beginning of Year	<u>—(205)</u>	<u>—(205)</u>	<u>0</u>	<u>0</u>
Fund Balance-End of Year	<u>\$ 0</u>	<u>\$ (205)</u>	<u>\$(205)</u>	<u>\$ (205)</u>

See notes to financial statements.

## ENTERPRISE FUND

Utility System Fund-To account for the provision of electric, water and sewer services for the residents of the City. All activities necessary to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing and collections.

City of Natchitoches, Louisiana  
Enterprise Fund  
Utility Fund

Balance Sheet  
May 31, 2003 and 2002

	<u>2003</u>	<u>2002</u>
<u>Assets</u>		
Current Assets:		
Cash	\$ 2,301,011	\$ 2,971,166
Accounts Receivable, Net of Allowance for Uncollectibles of \$125,000	1,728,174	1,442,975
Unbilled Receivables	1,174,927	826,503
Inventory of Supplies and Material	1,183,922	1,089,573
Prepaid Expenses	<u>131,625</u>	<u>120,742</u>
Total Current Assets	\$ <u>6,519,659</u>	\$ <u>6,450,959</u>
Restricted Assets:		
Bond Reserve Accounts-		
C/D's and Cash Equivalents	\$ 1,420,710	\$ 1,399,376
Customer's Deposit Accounts-		
Cash and C/D's	396,188	387,135
Bond Interest and Redemption Account-		
Cash	<u>4,593,718</u>	<u>2,285,820</u>
Total Restricted Assets	\$ <u>6,410,616</u>	\$ <u>4,072,331</u>
Plant and Equipment, at cost, net of accumulated Depreciation of \$19,691,467 in 2003 and \$18,242,713 in 2002	<u>\$53,460,645</u>	<u>\$52,521,037</u>
Other Assets		
Due from Other Funds	\$ 0	\$ 0
Due from Other Governmental Units	<u>0</u>	<u>0</u>
Total Other Assets	\$ <u>0</u>	\$ <u>0</u>
TOTAL ASSETS	\$ <u>66,390,920</u>	\$ <u>63,044,327</u>

See notes to financial statements.

Continued next page.

City of Natchitoches, Louisiana  
Enterprise Fund  
Utility Fund

Balance Sheet  
May 31, 2003 and 2002

	<u>2003</u>	<u>2002</u>
<u>Liabilities</u>		
Current Liabilities (Payable from Current Assets):		
Cash Overdraft	\$ 0	\$ 0
Accounts Payable	1,459,643	1,041,335
Accrued Expenses	<u>115,968</u>	<u>107,739</u>
Total Current Liabilities (Payable from Current Assets)	\$ <u>1,575,611</u>	\$ <u>1,149,074</u>
Current Liabilities (Payable from Restricted Assets):		
Customer Deposits	\$ 707,273	\$ 684,387
Bonds Payable	<u>764,787</u>	<u>741,671</u>
Total Current Liabilities (Payable from Restricted Assets)	\$ <u>1,472,060</u>	\$ <u>1,426,058</u>
Other Liabilities:		
Bonds Payable (Long-Term)	\$ 9,267,461	\$10,035,680
Due to Other Funds	20,000	3,325
Other	0	101,739
Due to IBM	0	26,148
Accrued Compensated Absences	<u>595,284</u>	<u>616,728</u>
Total Other Liabilities	\$ <u>9,882,745</u>	\$ <u>10,783,620</u>
Total Liabilities	\$ <u>12,930,416</u>	\$ <u>13,358,752</u>
<u>Fund Equity</u>		
Contributed Capital:		
Municipality and Federal Grants	\$47,815,062	\$45,000,112
Retained Earnings:		
Reserved for Bond Retirement	<u>5,645,442</u>	<u>4,685,463</u>
Total Fund Equity	\$ <u>53,460,504</u>	\$ <u>49,685,575</u>
TOTAL LIABILITIES & FUND EQUITY	\$ <u>66,390,920</u>	\$ <u>63,044,327</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Enterprise Fund  
Utility Fund

Schedule of Operating Revenues and Expenses  
Year Ended May 31, 2003  
With Comparative Amounts from Year Ended May 31, 2002

	<u>2003</u>	<u>2002</u>
OPERATING REVENUES:		
Electric Sales – Public	\$19,425,594	\$17,906,404
Water Sales – Public	2,283,430	2,028,618
Sewer Service – Public	1,494,373	1,485,329
Electric Sales – Municipal	505,253	518,540
Service Charges & Penalties	395,522	363,862
Plant Rentals	961,772	1,643,519
Meter Sales	25,875	43,851
Miscellaneous Sales	<u>114,906</u>	<u>200,604</u>
Total Operating Revenues	<u>\$25,206,725</u>	<u>\$24,190,727</u>
OPERATING EXPENSES:		
Production & Collection-		
Personnel Costs	\$ 392,242	\$ 391,956
Chemicals & Supplies	288,924	241,645
Diesel & Steam Plant	20,399	53,445
Energy Purchased	<u>13,967,144</u>	<u>13,598,842</u>
Total Production & Collection	<u>\$14,668,709</u>	<u>\$14,285,888</u>
Distribution & Treatment-		
Personnel Costs	\$ 1,981,556	\$ 1,904,992
Electric Department – Operations	157,499	90,556
Electric Department – Maintenance	198,428	128,000
Water Department – Operations	237,616	239,028
Water Department – Maintenance	119,672	111,676
Sewer Department – Operations	240,391	313,400
Sewer Department – Maintenance	<u>153,814</u>	<u>132,741</u>
Total Distributions & Treatment – Operations	<u>\$ 3,088,976</u>	<u>\$ 2,920,393</u>
Customer Accounting & Collecting-		
Meter Reading	\$ 50,264	\$ 91,965
Personnel Costs	492,308	438,110
Data Processing	66,590	27,330
Supplies & Office Expenses	89,779	67,829
Other Operating Costs	<u>21,786</u>	<u>45,982</u>
Total Customer's Accounting & Collecting	<u>\$ 720,727</u>	<u>\$ 671,216</u>

Continued next page.

See notes to financial statements.

City of Natchitoches, Louisiana  
Enterprise Fund  
Utility Fund

Schedule of Operating Revenues and Expenses  
Year Ended May 31, 2003  
With Comparative Amounts from Year Ended May 31, 2002

	<u>2003</u>	<u>2002</u>
Administrative & General Expenses-		
Administrative Personnel	\$ 235,473	\$ 204,593
Employee Benefits	42,580	39,674
Property Insurance	212,804	229,536
Telephone & Utilities	12,871	15,013
Supplies & Miscellaneous	27,035	20,550
Uncollectibles	83,226	123,802
Outside Services	81,858	95,895
Other Expenses	<u>21,043</u>	<u>188,397</u>
Total Administrative & General Expenses	\$ <u>716,890</u>	\$ <u>917,460</u>
Depreciation	\$ <u>1,827,864</u>	\$ <u>1,753,025</u>
Total Operating Expenses	\$ <u>21,023,166</u>	\$ <u>20,547,982</u>
Utility Fund Operating Income	\$ <u>4,183,559</u>	\$ <u>3,642,745</u>

See notes to financial statements.



## FIDUCIARY FUND TYPE

### AGENCY FUND

Cash Bond Fund-To account for the collection of bonds and NSF checks and the subsequent disposition of the funds.

City of Natchitoches, Louisiana  
Agency Fund

Cash Bond Fund  
Balance Sheet  
Year Ended May 31, 2003  
With Comparative Amounts from Year Ended May 31, 2002

	<u>Totals</u>	
	<u>May 31,</u> <u>2003</u>	<u>May 31,</u> <u>2002</u>
<u>Assets</u>		
Cash	<u>\$64,539</u>	<u>\$86,990</u>
<u>Liabilities</u>		
Cash Bonds Held for Future Disposition	<u>\$64,539</u>	<u>\$86,990</u>

See notes to financial statements.

City of Natchitoches, Louisiana  
Agency Fund  
Cash Bond Fund

Schedule of Changes in Assets and Liabilities  
Year Ended May 31, 2003

	Balance <u>6-1-02</u>	<u>Additions</u>	<u>Deletions</u>	Balance <u>5-31-03</u>
Assets:				
Cash & Accounts Receivable	<u>\$86,990</u>	<u>\$399,774</u>	<u>\$422,225</u>	<u>\$64,539</u>
Liabilities:				
Cash Bonds Held for Future Disposition & Accounts Payable	<u>\$86,990</u>	<u>\$399,774</u>	<u>\$422,225</u>	<u>\$64,539</u>

See notes to financial statements.

## GENERAL FIXED ASSETS ACCOUNT GROUP

To account for fixed assets not used in the proprietary fund operations.

City of Natchitoches, Louisiana  
General Fixed Assets Account Group

Schedule of Changes in General Fixed Assets  
Year Ended May 31, 2003

	Balance <u>6-1-02</u>	<u>Additions</u>	<u>Deletions</u>	Balance <u>5-31-03</u>
GENERAL FIXED ASSETS:				
Land	\$ 2,415,345	\$ 0	\$ 0	\$ 2,415,345
Buildings	5,049,206	0	0	5,049,206
Equipment	<u>4,506,529</u>	<u>807,636</u>	<u>(276,769)</u>	<u>5,037,396</u>
Total General Fixed Assets	<u>\$11,971,080</u>	<u>\$807,636</u>	<u>\$(276,769)</u>	<u>\$12,501,947</u>
INVESTMENT IN GENERAL FIXED ASSETS	<u>\$11,971,080</u>	<u>\$807,636</u>	<u>\$(276,769)</u>	<u>\$12,501,947</u>

See notes to financial statements.

## GENERAL LONG-TERM DEBT ACCOUNT GROUP

To account for unmatured principal amounts on general long-term obligations expected to be financed from governmental type funds. Payment of maturing bond obligations, including interest, is accounted for in the Debt Service, Special Revenue Funds, and Capital Projects Funds.

City of Natchitoches, Louisiana  
Schedule of General Long-Term Debt  
May 31, 2003  
With Comparative Amounts from Year Ended May 31, 2002

	DEQ/RLP <u>Loans</u>	Certificates of <u>Indebtedness</u>	Leases and <u>Agreements</u>	Compensated <u>Absences</u>	<u>Totals</u>	
					<u>2003</u>	<u>2002</u>
AMOUNT AVAILABLE AND TO BE PROVIDED FOR PAYMENT OF LONG-TERM DEBT:						
Amount Available for Debt Service	\$6,631,507	\$1,385,154	\$888,052	\$ 0	\$ 8,904,713	\$ 7,773,351
Amount to be Provided From:						
Sales & Use Tax	103,705	0	0	0	103,705	1,134,058
Excess General Revenues	0	155,024	0	1,159,835	1,314,859	1,235,607
Collection of Long-Term Receivables	<u>0</u>	<u>334,822</u>	<u>0</u>	<u>0</u>	<u>334,822</u>	<u>651,767</u>
Total Available and to Be Provided	<u>\$6,735,212</u>	<u>\$1,875,000</u>	<u>\$888,052</u>	<u>\$1,159,835</u>	<u>\$10,658,099</u>	<u>\$10,794,783</u>
GENERAL LONG-TERM DEBT PAYABLE	<u>\$6,735,212</u>	<u>\$1,875,000</u>	<u>\$888,052</u>	<u>\$1,159,835</u>	<u>\$10,658,099</u>	<u>\$10,794,783</u>

See notes to financial statements.

City of Natchitoches, Louisiana

Schedule of Changes in Long-Term Debt  
Year Ended May 31, 2003

	Balance June 1, <u>2003</u>	Long-Term Debt Issued/ <u>Compensation Accrued</u>	Long-Term Debt <u>Retired</u>	Debt Service <u>Operations</u>	Balance May 31, <u>2003</u>
Amount Available for Debt Service	\$ 7,773,351	\$914,108	\$ 0	\$ 217,254	\$ 8,904,713
Amount to be Provided for Retirement of Long-Term Debt from-					
Sales & Use Tax	1,134,058	0	(880,730)	(149,623)	103,705
Excess General Revenues	1,235,607	59,938	0	19,314	1,314,859
Collection of Long-Term Receivables	<u>651,767</u>	<u>0</u>	<u>(230,000)</u>	<u>(86,945)</u>	<u>334,822</u>
Total Available and to be Provided	<u>\$10,794,783</u>	<u>\$974,046</u>	<u>\$(1,110,730)</u>	<u>\$ 0</u>	<u>\$10,658,099</u>
General Long-Term Debt	<u>\$10,794,783</u>	<u>\$974,046</u>	<u>\$(1,110,730)</u>	<u>\$ 0</u>	<u>\$10,658,099</u>

See notes to financial statements.



COMPLIANCE, INTERNAL CONTROL AND  
OTHER INFORMATION

# **Johnson, Thomas & Cunningham**

## **Certified Public Accountants**

**Eddie G. Johnson, CPA – A Professional Corporation (1962-1996)**

**Mark D. Thomas, CPA – A Professional Corporation**  
**Roger M. Cunningham, CPA – A Professional Corporation**

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### **REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the City Council  
Natchitoches, Louisiana

We have audited the general purpose financial statements of the City of Natchitoches, Louisiana, as of and for the year ended May 31, 2003, and have issued our report thereon dated November 12, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether the City of Natchitoches, Louisiana's general purpose financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City of Natchitoches, Louisiana's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect the City of Natchitoches, Louisiana's ability to record, process, summarize and report financial data consistent with the assertions of management in the general purpose financial statements. Reportable conditions are described in the accompanying schedule of findings and questioned costs as items 03-01 through 03-06.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control structure that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, of the reportable conditions described above, we consider all to be material weaknesses.

This report is intended solely for the information of the Louisiana Legislative Auditor, management, others within the organization, City Council, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Johnson, Thomas & Cunningham  
Johnson, Thomas & Cunningham, CPA's

November 12, 2003  
Natchitoches, Louisiana

# Johnson, Thomas & Cunningham

## Certified Public Accountants

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### REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the City Council  
Natchitoches, Louisiana

#### Compliance

We have audited the compliance of the City of Natchitoches, Louisiana, with the types of compliance requirements described in the *U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended May 31, 2003. The City of Natchitoches, Louisiana's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the City of Natchitoches, Louisiana's management. Our responsibility is to express an opinion on the City of Natchitoches, Louisiana's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City of Natchitoches, Louisiana's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the City of Natchitoches, Louisiana's compliance with those requirements.

In our opinion, the City of Natchitoches, Louisiana, complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended May 31, 2003.

Internal Control Over Compliance

The management of the City of Natchitoches, Louisiana is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the City of Natchitoches, Louisiana's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on the internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts, and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the audit committee, management, others within the organization, City Council, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Johnson, Thomas & Cunningham  
Johnson, Thomas & Cunningham, CPA's

November 12, 2003  
Natchitoches, Louisiana

City of Natchitoches, Louisiana  
Schedule of Findings and Questioned Costs  
Year Ended May 31, 2003

I. SUMMARY OF AUDIT RESULTS

The following summarizes the audit results in accordance with OMB Circular A-133:

1. An unqualified opinion was issued on the general purpose financial statements of the City of Natchitoches, Louisiana, as of and for the year ended May 31, 2003.
2. The audit disclosed six reportable conditions in internal control and all of these conditions were considered to be material weaknesses.
3. The audit disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.
4. The audit did not disclose reportable conditions in internal control over major programs.
5. An unqualified opinion was issued on compliance for major programs.
6. The audit did not disclose findings related to federal awards that are required to be reported under OMB Circular A-133.
7. The following programs were major for the year ended May 31, 2003:

Federal Aviation Authority	(CFDA #20.106)
Dept. of Housing & Urban Development-CDBG	(CFDA #14.218)
8. \$300,000 was the threshold used to distinguish Type A and Type B programs.
9. The City of Natchitoches, Louisiana, did not qualify as a low-risk auditee.

II. FINDINGS IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

The following finding relates to the financial statements and are required to be reported in accordance with *Government Auditing Standards*:

Internal Control-

03-01 Cash Receipts at Police Department

*Condition*-The cash receipt function at the City Police Department has shown considerable improvement over the past few years. However, the software system used, and the internal control system in place does not have procedures to reconcile cash receipts to tickets canceled. In addition, procedures are not in place to determine or control the total amount owed to the City for fines and forfeits. The City would also benefit if a system were in place which integrated the functions of the City Court and City Marshal's office.

City of Natchitoches, Louisiana  
Schedule of Findings and Questioned Costs (cont'd)  
Year Ended May 31, 2003

*Recommendation*-The City should consider purchasing software for the Police Department that would perform the necessary procedures and produce the necessary reports to allow a subsidiary ledger system to be put in place, with reconciling procedures applied to this system periodically. The City should also study the possibility of integrating this system with the City Court and City Marshal systems.

03-02 Cash Receipts at Airport

*Condition*-The year ended May 31, 2003, was the first full year that the City operated all airport facilities and the current cash receipt functions at the City Airport do not allow for proper internal control procedures. Daily cash sales are not reconciled to deposits or sales records, and facility rentals and other receipts are not controlled by or reconciled to subsidiary records. In addition, bank deposits are not always made on a timely basis.

*Recommendation*-The City should institute procedures immediately to require that daily sales of fuel and merchandise be reconciled to inventory records and cash receipts. A subsidiary ledger for accounts receivable and other types of revenues should be created, and procedures should be established to reconcile this ledger to cash receipts. The City should also consider moving as many cash receipt functions as possible to the City's finance department.

03-03 Approval of Contract Change Orders

*Condition*-City policy requires that the City Council approve all contracts that require bid processes. City policy allows Department Heads to approve change orders if they are also approved by the contract engineers. The internal controls in place over contract change orders could be strengthened.

*Recommendation*-The City should consider amending its policies to include the Mayor, Finance Directors, Purchasing Agent, or any combination thereof, in addition to the Department Heads in approving change orders.

03-04 Subsidiary Ledger for Miscellaneous Receipts

*Condition*-The City has numerous agreements for rentals of City property, vendor agreements, franchise agreements, and other recurring miscellaneous items. At May 31, 2003, some of these agreements were not accounted for in the City's subsidiary ledger system.

*Recommendation*-The City should research its past and current records and create a complete subsidiary ledger to account for these various revenue sources. This subsidiary ledger should be reconciled to receipts periodically to insure that the City receives amounts due on these agreements.

City of Natchitoches, Louisiana  
Schedule of Findings and Questioned Costs (cont'd)  
Year Ended May 31, 2003

03-05 Approval of Invoices

*Condition*-The City generally has a good system in place to document the approval of invoices to be paid. However, during the performance of our audit procedures, we noted numerous instances in which invoices were paid without documentation of approval by a responsible official.

*Recommendation*-The City should re-emphasize its policy of not paying invoices until the proper approval has been documented on the invoice.

03-06 Reconciliation of Utility Receivables

*Condition*-The utility accounts receivable balances and the balances owed back to customers for refunds are updated through the billing department's system. The totals from the billing department should be reconciled to the amount shown on the City's general ledger. At May 31, 2003, the amounts shown as total receivables and due to customers within the billing department ledgers did not agree with the amounts shown in the City's general ledgers.

*Recommendation*-Procedures should be established to reconcile customer account balances between the billing department and finance department on a monthly basis.



City of Natchitoches, Louisiana  
Summary Schedule of Prior Audit Findings  
Year Ended May 31, 2003

Compliance Findings from Prior Year-

02-01 Allowable Investments

*Condition*-At May 31, 2002, the City had funds deposited in an account, which was not allowable under Louisiana Statutes.

*Current Status*-This condition was corrected during the year.

02-02 Police Car License Plates

*Condition*-At May 31, 2002, several of the Police Department cars had the Louisiana license plates removed and replaced with unauthorized custom made license plates.

*Current Status*-This condition still existed at May 31, 2003; however, a memorandum was issued by the Police Department on October 10, 2003, stating that the Louisiana license plates would be replaced on the vehicles.

Internal Control Findings from Prior Year-

02-03 Prisoner Bond Release Fund

*Condition*-During 2002, Louisiana Statute increased the amounts to be charged for appearance bonds to \$15. The City continued to charge \$8 through May 31, 2002.

*Current Status*-This condition was corrected during the year.

02-04 Centralization of Cash Receipts

*Condition*-At May 31, 2002, the cash receipts functions of the Purchasing Department had grown to include all types of receipts such as refunds, lease payments, and other miscellaneous items. In order to properly benefit from the internal control system in place, it was recommended that most of these cash receipt functions be moved to the City cashier.

*Current Status*-This condition was corrected during the year.

02-05 Cash Receipts at Police Department

*Condition*-At May 31, 2002, the internal control system for the cash receipts function of the Police Department needed improvement.

*Current Status*-This condition still existed at May 31, 2003, and is shown as finding 03-01 for the current year.

# **CITY OF NATCHITOCHES**

*Oldest Settlement in the Louisiana Purchase*

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**FINANCE DEPARTMENT**

**Patrick G. Jones, Director**

## **MANAGEMENT'S CORRECTIVE ACTION PLAN**

November 24, 2003

To the Louisiana Legislative Auditor  
Federal Awarding Agencies, Louisiana  
Pass-Through Entities and Other  
Specified Parties

The following proposed actions constitute the City of Natchitoches' Corrective Action Plan for the conditions noted in our May 31, 2003, audit report:

**03-01 Cash Receipts at Police Department -**

The City Police Department has recently purchased the Police Crimes Module of the HTE software and have begun the implementation process.

**03-02 Cash Receipts at Airport -**

The City Finance Director and the Airport Manager are currently revising the airport procedures to allow for the reconciliation of cash receipts to fuel and merchandise inventories, and to strengthen the accounts receivable process.

**03-03 Approval of Contract Change Orders -**

The City will review its policies regarding this process and make the changes deemed necessary.

**03-04 Subsidiary Ledger for Miscellaneous Receipts -**

A subsidiary ledger has been created and is being reconciled.

**03-05 Approval of Invoices -**

During the implementation of the Purchasing Module, the City researched various methods to automate the invoicing process as recommended by the software vendor. It was during this process that the signatures on invoices were not required. The City has since returned to its policy of requiring approval to be documented on each invoice.

03-06 Reconciliation of Utility Receivables -

A reconciliation procedure is currently being developed.

Yours truly,

Patrick G. Jones

Patrick G. Jones  
Director of Finance

PGJ/dmt

City of Natchitoches, Louisiana  
Schedule of Expenditures of Federal Awards  
Year Ended June 30, 2003

<u>Federal Grantor/Pass through Grantors/Program</u>	<u>Federal CFDA Number</u>	<u>Grant ID Number</u>	<u>Program or Award Amount</u>	<u>Expenditures</u>
Department of Housing and Urban Development:				
Passed through La. Department of Administration-				
Community Development Block Grants/ Small Cities Program	14.218	574137	\$ 610,689	\$ 610,689
National Park Service:				
Passed through La. Department of Culture, Recreation and Tourism-				
National Trust Assessment of Louisiana Main Street Program	15.904	22-02-17458	16,908	16,908
NCPTT Heritage Education	15.923	MT-2210-02-NC-02	11,200	11,200
Department of Justice:				
Passed through La. Department of Public Safety-				
Byrne Formula Grant Program-				
Multi-Drug Task Force	16.579	B99-1-014	5,254	5,254
Stop Grant	16.579	PT 02-07-00	38,565	38,565
Federal Aviation Authority:				
Airport Improvement Program	20.106	3-22-0034-1001	117,208	117,208
Airport Improvement Program	20.106	3-22-0034-11	<u>312,934</u>	<u>312,934</u>
TOTALS			<u>\$1,112,758</u>	<u>\$1,112,758</u>

City of Natchitoches, Louisiana

Notes to the Schedule of Expenditures of Federal Awards  
Year Ended May 31, 2003

Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the City of Natchitoches, Louisiana and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the primary government financial statements.

Note 2. Subrecipients

The City did not provide any funding to subrecipients.

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